

		Actual	Budgeted	Estimated	Requested	Estimated	Estimated	Estimated	Estimated
	Account Description	Last Year	This Year	This Year	Year One	Year Two	Year Three	Year Four	Year Five
		FY18	FY19	FY19	FY20	FY21	FY22	FY23	FY24
<b>21</b>	<b>FUND BALANCE - Capital Improvement Program Fund</b>								
	Starting Fund Balance	4,016,695	3,112,752	4,280,043	3,785,641	4,471,897	4,707,570	4,980,777	5,378,841
	Revenues & Other Sources	5,501,604	7,060,074	7,089,929	3,759,290	3,667,188	3,623,413	3,624,818	3,652,830
	Expenditures & Other Uses	5,238,256	5,746,783	7,584,331	3,073,034	3,431,515	3,350,206	3,226,754	3,574,459
	Ending Fund Balance	4,280,043	4,426,043	3,785,641	4,471,897	4,707,570	4,980,777	5,378,841	5,457,212
	Designated Fund Balance (Ending)	4,137,864	4,357,909	3,821,385	4,458,594	4,684,267	4,927,474	5,295,538	5,343,909
	Unassigned Fund Balance (Ending)	142,179	68,134	(35,744)	13,303	23,303	53,303	83,303	113,303
<b>21</b>	<b>REVENUES - Capital Improvement Program Fund</b>								
	<b>Non-Tax Revenue</b>								
	<b>Donations / Grants (Town not School)</b>								
	82-4512 Rotary Playgrnd - FY18; Misc - FY2019	100,316	0	3,400	0	0	0	0	0
	82-4514 Crim. Justic Academy Reimb	0	0	24,609	0	0	0	0	0
	<b>State Grants: (does not reflect all state grants to school)</b>								
	92-4204 ME-Gov't Road Asst Program	56,376	56,000	56,376	56,003	56,000	56,000	56,000	56,000
	82-4518 ME DOT-Rte#3 Taking	0							
	<b>Sale of Fixed Assets:</b>								
	82-4518 Sale of Stock in PERC	90,484				-	-	-	-
	82-4518 Sweeper (broom unit)	24,003				-	-	-	-
	82-4518 Backhoe, 1 TN, Other	12,908				-	-	-	-
	82-4518 Ambulance / Fire Truck; Other Vehicles	15,000		1,500		-	-	2,000	
	<b>Other Local Sources (Interest &amp; Misc.)</b>								
	82-4520 Fire Station Cell Phone Antenna Lease	24,840	24,870	24,840	24,840	24,840	24,840	24,840	24,840
	82-4700 Investment Interest	25,711	27,000	27,000	27,000	27,000	27,000	27,500	27,500
	82-4522 Lease Payments by Water Fund	77,821	77,682	77,682	77,682	77,682	77,682	77,682	77,682
	82-0000 Lease From Atlantic Fleet/Bay Ferries				200,000	200,000	200,000	200,000	200,000
	<b>Total Non-Tax Revenue:</b>				<b>385,525</b>				
	<b>Sale of Bonds:</b>								
	82-4600 Parking Meter Project (5 yr bond)		600,000	600,000					
	82-4600 Pub Safety Building Renovations	150,000							
	82-4600 Transfer Station & Single Sort	2,600,000							
	82-4600 Ladder Truck	320,000							
	82-4600 Ferry Terminal Land (20 yr bond)		3,500,000	3,500,000					
	82-4600 School Renovations (20 yr bond)								
	<b>Total Bonds:</b>				<b>0</b>				
	<b>Total Non-Tax Revenue</b>	<b>3,497,459</b>	<b>4,285,552</b>	<b>4,315,407</b>	<b>385,525</b>	<b>385,522</b>	<b>385,522</b>	<b>388,022</b>	<b>386,022</b>
	<b>Drawdown of CIP Unassigned Fund Balance</b>								
		59,000	89,000	89,000	0	0	0	0	0
	<i>From FY17 DOT Taking \$- Park St. Playground &amp; Rd Imprv.</i>	<i>59,000</i>							
	<i>From FY18 Sale of PERC Stock: Use for Transfer Station</i>		<i>89,000</i>	<i>89,000</i>					
	<b>Property Taxes Raised for Capital Improvement Fund</b>								
	CIP Property Tax Income	1,606,003	2,226,005	2,226,005	2,453,273	2,545,174	2,531,999	2,541,504	2,567,216
					10%	4%	-1%	0%	1%
	<b>Inter-Fund Transfers In</b>								
	88-4806 G/F Transfer In from Gen Fund Balance	85,000	70,000	70,000	55,000	30,000	0	0	0
	<b>Total General Fund Transfers-In</b>	<b>1,691,003</b>	<b>2,296,005</b>	<b>2,296,005</b>	<b>2,508,273</b>	<b>2,575,174</b>	<b>2,531,999</b>	<b>2,541,504</b>	<b>2,567,216</b>
	88-4362 Parking Meter Fund: Transfer in (debt & CIP)	0	0	0	260,000	350,000	350,000	350,000	350,000
	88-4364 Cruise Ship Fund: Port Development Fees	313,142	389,517	389,517	605,492	356,492	355,892	345,292	349,592
	<b>Total Transfers from Other Funds</b>	<b>313,142</b>	<b>389,517</b>	<b>389,517</b>	<b>865,492</b>	<b>706,492</b>	<b>705,892</b>	<b>695,292</b>	<b>699,592</b>
	<b>Total Revenues &amp; Other Sources</b>	<b>5,501,604</b>	<b>7,060,074</b>	<b>7,089,929</b>	<b>3,759,290</b>	<b>3,667,188</b>	<b>3,623,413</b>	<b>3,624,818</b>	<b>3,652,830</b>

		Capital Improvement Program															
		** = Partial or Full Cruise Ship Funding					Year By Year Overview					* = Partial or Full Parking Funding					
Account		This Year		Year One		Year Two		Year Three		Year Four		Year Five					
Number		FY19		FY20		FY21		FY22		FY23		FY24					
21	Account Description	Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance
<b>22</b>	<b>Technology Division</b>																
6114	Copy Machines	7,929	4,871	8,400	4,400	4,871	0	9,272	4,871	8,500	5,643	4,871	0	10,515	4,871	8,900	6,486
6115	Fiber Engineering Study	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6117	Virtual Desktpr Softwr-PD	5,000	5,000	0	10,000	5,000	0	15,000	5,000	20,000	0	0	0	0	0	0	0
6119	Fire Prot Syst-Server Rm	6,864	1,733	0	8,597	1,733	0	10,331	1,733	0	12,064	1,733	0	13,797	1,733	0	15,531
6120	WAN & Broadcst & WiFi ** 6K	29,275	7,500	0	36,775	7,500	25,000	19,275	7,500	0	26,775	7,500	0	34,275	7,500	27,000	14,775
6124	3 VM Host Servers & Storage	36,192	28,333	30,000	34,525	28,333	24,000	38,859	28,333	35,000	32,192	28,333	25,000	35,525	28,333	37,000	26,859
6126	Website Improvements	8,751	2,917	0	11,668	2,917	0	14,584	2,917	0	17,501	2,917	0	20,418	2,917	0	23,334
6128	Town Phone System	24,600	5,455	0	30,055	5,455	0	35,509	5,455	0	40,964	5,455	0	46,418	5,455	0	51,873
6231	Security Camera System	25,076	2,214	5,150	22,140	3,214	0	25,354	3,214	0	28,568	3,214	31,000	782	3,214	0	3,996
	<i>Total Technology</i>	143,687	<b>58,024</b>	43,550	158,161	59,023	49,000	168,184	59,023	63,500	163,707	54,023	56,000	161,731	54,023	72,900	142,854
<b>24</b>	<b>Municipal Building</b>																
6130	Building Renovations ** \$5k	21,926	16,622	6,500	32,048	11,622	12,000	31,670	11,622	6,000	37,292	11,622	6,000	42,914	11,622	0	54,536
	<i>Total Muni. Bldg.</i>	21,926	<b>16,622</b>	6,500	32,048	11,622	12,000	31,670	11,622	6,000	37,292	11,622	6,000	42,914	11,622	0	54,536
<b>30</b>	<b>Code Enforcement Division</b>																
6150	Code Vehicle Reserve	22,805	1,917		24,722	1,917	23,000	3,638	1,917	0	5,555	1,917	0	7,472	1,917	0	9,388
	<i>Total Code</i>	22,805	<b>1,917</b>	0	24,722	1,917	23,000	3,638	1,917	0	5,555	1,917	0	7,472	1,917	0	9,388
<b>32</b>	<b>Assessing Division</b>																
6115	GIS Eqpmnt/Assessing Softwr	3,196	5,000	3,000	5,196	5,000	4,000	6,196	5,000	0	11,196	5,000	12,000	4,196	4,000	0	8,196
6116	Downtown Property Revaluation	51,666	20,000	20,000	51,666	30,000	80,000	1,666	2,000	0	3,666	2,000	0	5,666	2,000	0	7,666
6150	Assessing/TSA Vehicle Resrv	11,020	2,800	0	13,820	2,800	0	16,620	2,800	0	19,420	2,800	0	22,220	2,800	23,000	2,020
6160	Ortho Photos/Pictometry	18,712	8,000	0	26,712	8,000	31,000	3,712	8,000	0	11,712	8,000	0	19,712	8,000	0	27,712
	<i>Total Assessing</i>	84,594	<b>35,800</b>	23,000	97,394	45,800	115,000	28,194	17,800	0	45,994	17,800	12,000	51,794	16,800	23,000	45,594
<b>34</b>	<b>Planning Department</b>																
6162	Comprehensive Plan **\$5k	50,000	50,000	75,000	25,000	25,000	25,000	25,000	5,000	0	30,000	5,000	0	35,000	5,000	0	40,000
6164	Lwr Main St. Streetscape ** \$110k	26,600	110,000	0	136,600	25,000	0	161,600	25,000	0	186,600	25,000	0	211,600	25,000	0	236,600
6166	Cottage St Streetscape ** \$110k	20,000	110,000	0	130,000	30,000	0	160,000	30,000	0	190,000	30,000	0	220,000	30,000	0	250,000
	<i>Total Planning</i>	96,600	<b>270,000</b>	75,000	291,600	80,000	25,000	346,600	60,000	0	406,600	60,000	0	466,600	60,000	0	526,600
<b>40</b>	<b>Ambulance Division</b>																
6200	Ambulances (3) ** \$15k	78,638	52,000	0	130,638	52,000	180,000	2,638	52,000	0	54,638	46,250	0	100,888	46,250	0	147,138
6202	Defibrillators/Monitors	16,702	7,600	0	24,302	7,600	0	31,902	7,600	0	39,502	7,600	0	47,102	7,600	0	54,702
6204	Patient Simulator Dummy	0	688	0	688	688	0	1,375	688	0	2,063	688	0	2,750	688	0	3,438
	<i>Total Ambulance</i>	95,340	<b>60,288</b>	0	155,628	60,288	180,000	35,915	60,288	0	96,203	54,538	0	150,740	54,538	0	205,278
<b>42</b>	<b>Fire Department</b>																
6204	Turnout Gear	9,500	3,500	0	13,000	3,500	0	16,500	3,500		20,000	3,500		23,500	3,500		27,000
6206	Hose & Couplings	7,000	3,500	0	10,500	3,500	0	14,000	3,500	0	17,500	3,500	0	21,000	3,500	0	24,500
6212	Rescue Tools	5,615	1,867	0	7,482	1,867	8,500	848	1,867	0	2,715	1,867	0	4,582	1,867	0	6,448
6214	Fire Engine #2 Tanker	160,635	18,000	0	178,635	18,000	0	196,635	18,000	0	214,635	18,000	0	232,635	27,000	0	259,635
6218	Fire Engine #4 Ladder	36,864	18,000	0	54,864	36,364	0	91,228	36,364	0	127,592	36,364	0	163,956	36,364	0	200,320
6220	Fire Engine #5 Reserve ** \$5k	271,916	52,000	0	323,916	69,000	0	392,916	69,000	0	461,916	69,000	0	530,916	71,000	593,000	8,916
6222	Portable Radios (20)	0	1,731	0	1,731	1,731	0	3,462	1,731	0	5,192	1,731	0	6,923	1,731	0	8,654
6224	Pickup Trucks (2) & Trailer	8,270	8,244	0	16,514	15,444	0	31,958	10,444	0	42,402	10,444	35,000	17,846	10,444	0	28,290
6226	Thermal Imaging Cameras	5,139	1,500	0	6,639	1,500	8,000	139	1,500	0	1,639	1,500	0	3,139	1,500	0	4,639
6227	SCBAs & Cascade System	56,106	9,608	0	65,714	9,608	0	75,322	9,608	0	84,930	9,608	0	94,538	9,608	42,000	62,146
	<i>Total Fire</i>	561,045	<b>117,949</b>	0	678,994	160,513	16,500	823,007	155,513	0	978,521	155,513	35,000	1,099,034	166,513	635,000	630,548

		Capital Improvement Program															
		** = Partial or Full Cruise Ship Funding					Year By Year Overview					* = Partial or Full Parking Funding					
Account		This Year		Year One		Year Two		Year Three		Year Four		Year Five					
Number		FY19		FY20		FY21		FY22		FY23		FY24					
21	Account Description	Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance
<b>45</b>	<b>Police Department</b>																
6230	Cruiser Equipment	16,613	16,057	17,000	15,670	16,057	5,000	26,726	16,057	22,000	20,783	16,057	17,000	19,839	16,057	17,000	18,896
6233	Port Security Boat ** \$10k	59,288	10,870	0	70,158	10,870	0	81,027	10,870	0	91,897	10,870	0	102,766	10,870	0	113,636
6234	Cruiser Replacement ** \$10k	42,863	46,000	30,000	58,863	46,000	30,000	74,863	46,000	65,000	55,863	38,000	30,000	63,863	38,000	30,000	71,863
6235	Solar X Lights - School	0	2,500	1,000	1,500	2,500	0	4,000	2,500	0	6,500	2,500	0	9,000	2,500	0	11,500
6236	Records Mgt. Software-Spillman	2,500	1,765	0	4,265	1,765	0	6,029	1,765	0	7,794	1,765	0	9,559	1,765	0	11,324
6237	Portable Radios (15)	5,000	2,500	0	7,500	2,500	0	10,000	2,500	0	12,500	2,500	0	15,000	2,500	0	17,500
6238	Tasers (12)	10,012	8,000	0	18,012	11,000	5,184	23,828	11,000	34,000	828	6,000	0	6,828	6,000	0	12,828
6240	Firearms	13,300	5,400	0	18,700	5,400	24,000	100	5,400	0	5,500	5,400	0	10,900	5,400	0	16,300
6241	Speed Trailer & Traffic Sol Trailer	1,316	2,226	0	3,542	2,226	0	5,768	2,226	0	7,993	2,226	0	10,219	2,226	0	12,445
	<i>Total Police</i>	150,892	<b>95,317</b>	48,000	198,209	98,317	64,184	232,341	98,317	121,000	209,658	85,317	47,000	247,974	85,317	47,000	286,291
<b>47</b>	<b>Dispatch</b>																
6231	Voice Recorder System	5,070	2,750	0	7,820	2,750	10,000	570	2,750	0	3,320	1,111	0	4,431	1,111	0	5,542
6232	Radio Dispatch Command Console	13,503	12,500	0	26,003	12,500	0	38,503	12,500	0	51,003	14,900	60,000	5,903	14,900	0	20,803
6235	Ireson Hill Radio Bldg. & Generator	1,329	2,000	0	3,329	2,000	0	5,329	2,000	0	7,329	2,000	0	9,329	2,000	0	11,329
6239	Radio Equipment	13,375	8,275	0	21,650	8,275	0	29,925	8,275	0	38,200	8,275	0	46,475	25,000	0	71,475
	<i>Total P.S.Bldg.</i>	33,277	<b>25,525</b>	0	58,802	25,525	10,000	74,327	25,525	0	99,852	26,286	60,000	66,138	43,011	0	109,149
<b>49</b>	<b>Public Safety Building</b>																
6242	Generators -(2) School & PSB	27,179	3,892	0	31,071	3,892	0	34,963	3,892	0	38,855	3,892	0	42,747	3,892	0	46,639
6244	P.S. Bldg. Fire Renovations-ongoing	16,742	24,870	15,000	26,612	24,870	15,000	36,482	24,870	29,000	32,352	24,870	57,000	222	24,870	15,000	10,092
6246	P.S. Bldg. PD Renovations **50K	50,000	50,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	<i>Total P.S.Bldg.</i>	93,921	<b>78,762</b>	115,000	57,683	28,762	15,000	71,445	28,762	29,000	71,207	28,762	57,000	42,969	28,762	15,000	56,731
<b>53</b>	<b>Harbor Department</b>																
6250	Boat & Trailer ** \$2k	31,744	3,000	0	34,744	3,000	0	37,744	3,000	0	40,744	3,000	0	43,744	3,000	0	46,744
6252	Floats	23,713	13,983	24,000	13,696	13,983	0	27,679	13,983	36,000	5,663	13,983	0	19,646	13,983	0	33,629
6254	Gangways	25,918	1,763	0	27,681	1,763	12,000	17,444	1,763	0	19,208	1,763	0	20,971	1,763	12,000	10,734
6256	Fishermen's Hoists (2)	6,131	2,103	0	8,234	2,103	0	10,336	2,103	0	12,439	2,103	10,000	4,541	2,103	0	6,644
6258	Ferry Terminal Improvmnts ** \$30k	10,743	60,000	60,000	10,743	40,000	40,000	10,743	40,000	40,000	10,743	40,000	0	50,743	40,000	0	90,743
6260	Port Security Office	12,500	5,000	0	17,500	5,000	0	22,500	5,000	0	27,500	5,000	0	32,500	5,000	0	37,500
6264	Breakwater Repairs	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
6266	Pier Renovations ** \$13k	39,876	13,333	12,000	41,209	13,333	0	54,543	13,333	0	67,876	13,333	0	81,209	13,333	0	94,543
6268	Boat Pump Out System	0	2,600	0	2,600	2,600	0	5,200	2,600	0	7,800	2,600	0	10,400	2,600	0	13,000
6269	H Com. Ferry Term Conslt **\$10k	0	25,000	0	25,000	25,000	0	50,000	25,000	0	75,000	25,000	0	100,000	25,000	0	125,000
	<i>Total Harbor</i>	160,625	<b>126,782</b>	96,000	191,407	106,782	52,000	246,190	106,782	76,000	276,972	106,782	10,000	373,754	106,782	12,000	468,537
<b>59</b>	<b>Parks Section</b>																
5448	Museum in the Streets ** \$2k	12,382	4,000	0	16,382	4,000	0	20,382	4,000	0	24,382	4,000	0	28,382	4,000	0	32,382
6300	Benches, Lights, Pergola ** \$15k	20,140	15,000	0	35,140	15,000	0	50,140	15,000	0	65,140	15,000	0	80,140	15,000	0	95,140
6302	Grant Park Reserve ** \$5k	6,000	6,000	0	12,000	6,000	0	18,000	6,000	0	24,000	6,000	0	30,000	6,000	0	36,000
6304	Tree Planting	3,501	8,000	8,000	3,501	8,000	8,000	3,501	8,000	8,000	3,501	8,000	8,000	3,501	8,000	8,000	3,501
6306	Park Irrigation Systems	7,200	3,000	0	10,200	3,000	0	13,200	3,000	0	16,200	3,000	0	19,200	3,000	0	22,200
6308	Skatepark Maint. Reserve	8,304	4,516	0	12,820	4,516	0	17,336	4,516	0	21,852	4,516	0	26,369	4,516	0	30,885
6310	Mt. Desert St. Cemetery	60,728	0	0	60,728	0	60,728	0	0	0	0	0	0	0	0	0	0
6312	Playground Equipment	5,800	10,800	0	16,600	10,800	0	27,400	10,800	0	38,200	10,800	0	49,000	10,800	0	59,800
6314	Launch Ramp @ Hadley Pt.	7,674	2,700	0	10,374	2,700	0	13,074	2,700	0	15,774	2,700	0	18,474	2,700	0	21,174
6316	Tennis & Basketball Crts	15,536	90,000	105,000	536	4,412	0	4,948	4,412	0	9,360	4,412	0	13,772	4,412	0	18,184
6318	Village Green Bandstand ** \$1k	10,801	1,467	0	12,268	1,467	0	13,734	1,467	0	15,201	1,467	0	16,668	1,467	0	18,134
6332	Glen Mary Renovations	21,873	8,800	0	30,673	8,800	0	39,473	8,800	0	48,273	8,800	0	57,073	8,800	0	65,873
6334	Harborview Park ** \$5k	74,999	5,000	0	79,999	5,000	0	84,999	5,000	0	89,999	5,000	30,000	64,999	5,000	0	69,999
6336	Downtown Signage Resrv ** \$10k	24,486	12,000	0	36,486	12,000	0	48,486	12,000	0	60,486	12,000	0	72,486	12,000	0	84,486
	<i>Total Parks</i>	279,424	<b>171,283</b>	113,000	337,707	85,695	68,728	354,674	85,695	8,000	432,368	85,695	38,000	480,063	85,695	8,000	557,758

		Capital Improvement Program															
		** = Partial or Full Cruise Ship Funding									* = Partial or Full Parking Funding						
		Year By Year Overview															
Account		This Year	Year One			Year Two			Year Three			Year Four			Year Five		
Number		FY19	FY20		FY21		FY22		FY23		FY24						
21	Account Description	Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance
<b>70</b>	<b>Comfort Stations</b>																
6350	Restroom Reserve (4) ** \$15k	73,260	22,042	0	95,302	22,042	0	117,343	22,042	0	139,385	22,042	0	161,427	22,042	0	183,468
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<i>Total Comfort Stations</i>	73,260	<b>22,042</b>	0	95,302	22,042	0	117,343	22,042	0	139,385	22,042	0	161,427	22,042	0	183,468
<b>77</b>	<b>Highway Division</b>																
6400	Air Compressor (1)/Welder (1)	13,310	402	0	13,712	402	0	14,113	402	0	14,515	402	0	14,916	402	5,000	10,318
6402	Backhoes (1)	127,201	11,917	0	139,118	11,917	0	151,034	11,917	0	162,951	11,917	0	174,868	11,917	0	186,784
6404	Brush Chipper	177	2,950	0	3,127	2,250	0	5,377	2,250	0	7,627	2,250	0	9,877	2,250	0	12,127
6408	Road Grader	61,094	4,600	0	65,694	4,600	70,000	294	4,600	0	4,894	4,600	0	9,494	4,600	0	14,094
6410	Parking Meters * 135k	0	135,000	135,000	0	225,000	225,000	0	225,000	225,000	0	225,000	225,000	0	225,000	225,000	0
6412	Hydraulic Truck Lifts (2)	21,092	11,000	0	32,092	11,000	42,000	1,092	2,548	0	3,640	2,548	0	6,188	2,548	0	8,736
6414	Front End Loader	54,941	15,000	0	69,941	15,000	0	84,941	15,000	0	99,941	15,000	0	114,941	15,000	0	129,941
6416	Excavator (Bobcat)	34,230	9,167	0	43,397	9,167	0	52,563	9,167	0	61,730	9,167	0	70,897	9,167	0	80,063
6418	Snowblower	8,600	4,300	0	12,900	4,300	0	17,200	4,300	0	21,500	4,300	0	25,800	4,300	0	30,100
6420	Road Improvement Program	261,538	290,000	400,000	151,538	300,000	300,000	151,538	330,000	300,000	181,538	350,000	350,000	181,538	390,000	390,000	181,538
6422	Fuel Pump System	6,300	6,300	0	12,600	6,300	0	18,900	6,300	0	25,200	6,300	0	31,500	6,300	0	37,800
6424	Sidewalk Plow	87,288	13,818	0	101,106	13,818	0	114,924	13,818	0	128,743	13,818	0	142,561	13,818	152,000	4,379
6426	Sidewalk Reconstruction ** \$90k	348,915	100,000	100,000	348,915	100,000	150,000	298,915	132,000	380,000	50,915	134,000	133,503	51,412	123,679	95,000	80,091
6430	Steame/Pressure Washer	3,804	1,100	0	4,904	1,100	0	6,004	1,100	0	7,104	1,100	0	8,204	1,100	0	9,304
6432	Route 3 Reconstruction	0	0	0	0	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
6434	LED St. Light Conversion	3,000	3,000	0	6,000	3,000	0	9,000	3,000	0	12,000	3,000	0	15,000	3,000	0	18,000
6436	Street Sweeper (vacuum)	39,000	39,000	0	78,000	39,000	0	117,000	39,000	0	156,000	39,000	195,000	0	39,000	0	39,000
6438	Public Works Complex/Solar/Pellet	47,832	11,000	0	58,832	11,000	0	69,832	11,000	0	80,832	11,000	77,000	14,832	11,000	0	25,832
6442	Tag Trailer	16,699	840	0	17,539	840	0	18,379	840	0	19,219	840	0	20,059	840	0	20,899
6444	Brine Mixing Equipment	1,500	2,400	0	3,900	2,400	0	6,300	2,400	0	8,700	2,400	0	11,100	2,400	13,000	500
6446	Liquid Anti-icer Tank	9,497	900	0	10,397	900	0	11,297	900	0	12,197	900	0	13,097	900	0	13,997
6448	Street Lights-Town Owned	15,759	7,917	0	23,676	7,917	0	31,592	7,917	0	39,509	7,917	0	47,426	7,917	0	55,342
6450	Light Trucks (5 + PWD))	99,712	42,423	62,000	80,135	42,423	0	122,557	42,423	82,000	82,980	42,423	0	125,402	42,423	40,000	127,825
6452	Plow Trucks (5)	138,959	66,000	0	204,959	66,000	0	270,959	66,000	200,000	136,959	66,000	0	202,959	66,000	0	268,959
6453	Bobcat Loader & Eqmnt	5,340	4,700	0	10,040	4,700	0	14,740	4,700	0	19,440	4,700	0	24,140	4,700	0	28,840
6454	Roller, Vibratory	41,514	1,427	42,800	141	1,427	0	1,567	1,427	0	2,994	1,483	0	4,477	1,483	0	5,960
	<i>Total Highway</i>	1,447,302	<b>785,159</b>	739,800	1,492,661	884,459	787,000	1,590,120	938,007	1,187,000	1,341,127	960,063	980,503	1,320,687	989,742	920,000	1,390,430
<b>79</b>	<b>Solid Waste Division</b>																
6455	Waste Oil Furnace	2,769	757	0	3,526	757	0	4,283	757	0	5,040	757	5,300	498	757	0	1,255
6456	(2) Single Sort Units/Canopy	25,624	12,000	0	37,624	32,000	68,000	1,624	2,167	0	3,791	2,167	0	5,958	2,167	0	8,125
6458	Transfer Station Renovations	747	2,000	0	2,747	2,000	0	4,747	2,000	0	6,747	2,000	0	8,747	2,000	0	10,747
6460	(3) 48' Trailers	6,883	12,000	0	18,883	12,000	0	30,883	12,000	0	42,883	12,000	0	54,883	12,000	0	66,883
6462	Compactor Unit w/Hopper	3,333	3,333	0	6,666	3,333	0	10,000	3,333	0	13,333	3,333	0	16,666	3,333	0	20,000
6464	Skid Steer	4,500	4,500	0	9,000	4,500	0	13,500	4,500	0	18,000	4,500	0	22,500	4,500	0	27,000
6466	Yard Tractor FY19	0	3,750	0	3,750	3,750	0	7,500	3,750	0	11,250	3,750	0	15,000	3,750	0	18,750
6468	Solar Panels	10,000	10,000	0	20,000	10,000	0	30,000	15,000	0	45,000	15,000	60,000	0	0	0	0
	<i>Total Solid Waste</i>	53,856	48,340	0	102,196	68,340	68,000	102,537	43,507	0	146,044	43,507	65,300	124,252	28,507	0	152,759

		Capital Improvement Program																				
		** = Partial or Full Cruise Ship Funding					Year By Year Overview										* = Partial or Full Parking Funding					
Account Number	Account Description	This Year FY19	Year One FY20			Year Two FY21			Year Three FY22			Year Four FY23			Year Five FY24							
21		Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance					
<b>84</b>	<b>Town Debt Service</b>																					
6502	D- Agamont Pk.& Seawall-'05	0	47,800	47,800	0	46,600	46,600	0	45,400	45,400	0	45,400	45,400	0	44,000	44,000	0					
6504	K- Muni.Bldg.Renov.-'15	0	168,025	168,025	0	163,625	163,625	0	159,225	159,225	0	159,225	159,225	0	154,825	154,825	0					
6506	J- Public Works Complex-'13	0	231,688	231,688	0	232,413	232,413	0	232,987	232,987	0	232,987	232,987	0	233,413	233,413	0					
6508	K-Downtown Signs '15 ** \$22k	0	21,350	21,350	0	20,750	20,750	0	20,150	20,150	0	20,150	20,150	0	24,450	24,450	0					
6510	F - Public Works- '10 ** \$34k	0	258,075	258,075	0	252,525	252,525	0	246,975	246,975	0	246,975	246,975	0	241,055	241,055	0					
6512	L-Pub Safety Bldg Envelop '15	0	31,200	31,200	0	30,600	30,600	0	30,000	30,000	0	30,000	30,000	0	29,300	29,300	0					
6514	Transfr Station,F Trck,Bldg Slab '17	0	272,100	272,100	0	264,100	264,100	0	256,100	256,100	0	256,100	256,100	0	248,100	248,100	0					
6700	Parking Meter Bond-'18; *	0	125,000	125,000	0	125,000	125,000	0	125,000	125,000	0	125,000	125,000	0	125,000	125,000	0					
6700	Ferry Terminal Land-'18 ** 25K	0	246,264	246,264	0	246,264	246,264	0	246,264	246,264	0	246,264	246,264	0	246,264	246,264	0					
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
<b>82</b>	<i>Total Town Debt</i>	0	<b>1,401,502</b>	1,401,502	0	1,381,877	1,381,877	0	1,362,101	1,362,101	0	1,362,101	1,362,101	0	1,346,407	1,346,407	0					
6190	Unallocated-PERC stock to SW eq	0	0	0	0																	
6190	Unallocated	60,505	7,326	0	67,831	0	0	67,831	0	0	67,831	0	0	67,831	0	0	67,831					
	Town Totals	3,379,059	3,322,637	2,661,352	4,040,344	3,120,962	2,867,289	4,294,016	3,076,901	2,852,601	4,518,316	3,075,968	2,728,904	4,865,380	3,101,678	3,079,307	4,887,751					
	Funds Available		3,322,637			3,120,962			3,076,901			3,075,968			3,101,678							
	Surplus (Shortfall)		0			0			0			0			0							

		Capital Improvement Program															
		** = Partial or Full Cruise Ship Funding					Year By Year Overview					* = Partial or Full Parking Funding					
Account Number	Account Description	This Year FY19	Year One FY20	Year Two FY21	Year Three FY22	Year Four FY23	Year Five FY24										
21		Yr.End Bal.	Appropriation	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance	Funding	Spending	Balance
<b>94</b>	<b>SCHOOL C.I.P</b>																
6602	ADA Act Renovations	18,142	0	2,000	16,142	3,000	10,000	9,142	0	0	9,142	0	0	9,142	0	0	9,142
6604	Capital Outlay Reserve	14,408	7,286	0	21,694	5,000	0	26,694	8,000	0	34,694	10,000	0	44,694	10,000	0	54,694
6605	Asbestos Removal	10,410	2,000	5,000	7,410	0	0	7,410	0	0	7,410	0	0	7,410	0	0	7,410
6606	Furniture & Equipment	5,821	5,000	5,000	5,821	5,000	0	10,821	5,000	5,093	10,728	5,000	0	15,728	5,000	0	20,728
6608	Computers & Technology	6,780	50,000	62,300	(5,520)	57,000	58,000	(6,520)	57,000	57,000	(6,520)	57,000	62,000	(11,520)	59,000	59,000	(11,520)
6610	Copier Lease/Purchase	0	14,429	14,429	0	14,429	0	14,429	14,429	14,429	0	14,429	14,429	0	14,429	14,429	0
6611	Connors Hallway Floor	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6612	Floor Covering Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6614	Repaving P/Lot	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6618	Pickup Truck Replacement	27,904	5,986	0	33,890	6,000	36,000	3,890	6,000	0	9,890	6,000	0	15,890	6,000	0	21,890
6620	Playground	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000	0	0	2,000
6624	Roof Repair Reserve	93,400	11,500	2,500	102,400	5,000	0	107,400	10,000	0	117,400	10,000	0	127,400	10,000	0	137,400
6626	Storage Units	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6628	Technology Infrastructure	15,000	15,000	0	30,000	20,000	0	50,000	20,000	0	70,000	20,000	0	90,000	20,000	0	110,000
6630	Kitchen Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6632	Waterproof Wall	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6646	Bldg Concept Drawings	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6650	Safety & Access Control	0	10,000	10,000	0	10,000	10,000	0	10,000	10,000	0	10,000	10,000	0	10,000	10,000	0
6652	Upgrade Connors Entrance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6656	Energy Audit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6660	Boiler Replacement Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6662	Tractor/Plow Reserve	10,000	5,000	0	15,000	10,000	25,000	0	5,000	0	5,000	5,000	0	10,000	5,000	0	15,000
6664	Security Panel	909	0	0	909	0	0	909	0	0	0	0	0	0	0	0	0
6670	Gym Floor Repairs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6648	Connors Water Main Replacement	0	250,000	250,000	0	350,000	350,000	0	350,000	350,000	0	350,000	350,000	0	350,000	350,000	0
6656	Not used	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	<i>Total School Projects</i>	204,774	<b>376,201</b>	351,229	229,746	485,429	503,429	211,746	485,429	436,522	259,744	487,429	436,429	310,744	489,429	433,429	366,744
	Funds Available		376,201			485,429			485,429			487,429			489,429		
	Surplus (Shortfall)		0			0			0			0			0		
<b>94</b>	<b>School Debt Service</b>		0														
6704	School Bldg Renovations-18	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6706	Bond Issue M: 2004 Heat	0	60,453	60,453	0	60,797	60,797	0	61,083	61,083	0	61,421	61,421	0	61,723	61,723	0
	<i>Total School Debt</i>	0	<b>60,453</b>	60,453	0	60,797	60,797	0	61,083	61,083	0	61,421	61,421	0	61,723	61,723	0
	School Totals	204,774	436,654	411,682	229,746	546,226	564,226	211,746	546,512	497,605	259,744	548,850	497,850	310,744	551,152	495,152	366,744
	<b>C.I.P. Fund Grand Totals</b>	3,583,833	3,759,291	3,073,034	4,270,090	3,667,188	3,431,515	4,505,762	3,623,413	3,350,206	4,778,060	3,624,818	3,226,754	5,176,124	3,652,830	3,574,459	5,254,495
	Funds Available (from Rev's)		3,759,290			3,667,188			3,623,413			3,624,818			3,652,830		
	Surplus (Shortfall)		(1)			0			0			(0)			(0)		
	4,156,541																

## Capital Improvement Program

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### *Narrative Description*

#### **Next Year's Purchases & Projects - Highlights**

In FY2020, the Town will replace one of its 3 main host servers, start some downtown revaluation research, replace a color copy machine, add a security camera software upgrade, replace a Police cruiser, revamp the Police offices at the Public Safety Building, schedule replacement for certain Harbor floats and gangways, rebuild the tennis courts, replace one of the Highway's light trucks and its vibratory roller, continue funding for preliminary work/study on the use of the Ferry Terminal land and purchase residual equipment needed for the Parking Meter system. Additionally, there is the normal annual appropriations for road overlay and sidewalk construction.

Our bond payments will total some \$1,460,000 next year in FY20, or about 38% of our annual total CIP appropriation. \$55,000 of this year's appropriation will come from General Fund balance for acceleration above the normal annual appropriations for replacing the Tennis court, \$605,492 will be transferred from Cruise Ship fees to help fund those related capital projects and debt service and \$260,000 from the newly established Parking Fund to fund its related debt as well as other capital equipment.

In the School Department, the main focus for FY2020 is continued immediate school renovation work.

### **How the Capital Improvement Program Works**

In order to better understand our Capital Improvement Program, it may be helpful to explain its purpose and function. As required by Section C-30A of the Town Charter, the CIP is "a program consisting of projects any one of which costs more than \$5,000 and meets one or more of the following requirements:

- construction time extends to two or more fiscal years;
- includes planning for, construction of or major renovation of a Town building, wharf, public way, sewer, drain or appurtenant equipment; or
- replacement or acquisition of equipment with life expectancy of five years or longer.

Contemporary thinking further suggests that the CIP Fund should help the Town to avoid surprises by forcing us to look ahead for the next five years or even longer. Typically, this helps stabilize the CIP tax rate, so that it does not exhibit wild swings from year to year despite large changes in expenditures.

Because we should have plenty of notice when to expect most of our large capital expenditures, proper use of the CIP can help us avoid paying unnecessary financing costs, since we can begin raising needed capital a little bit at a time. If we plan it right, we should be able to pay cash for most things, other than buildings and major road/sidewalk projects, thereby reducing our interest expense.

In order to maintain a pay-as-you-go system, it is necessary to plan ahead farther than the five years in the CIP. Accordingly, the budget also includes an "Equipment Replacement Schedule" listing all major equipment and buildings, depreciation rates and proposed replacement dates. The CIP also contains some contingent purchases and projects which will be undertaken only if we are able to obtain the needed additional funds from grants or bonds. Other than *Enterprise Fund* assets (Water/Sewer) all Town capital assets are tracked through this fund, which is why purchases of assets for the benefit of Cruise Ship/Parking Funds are appropriated and recorded here but funded by those funds.

It is also important to note that for capital accounts, appropriations (authorizations to spend) are "continuing appropriations". That is, once Town Meeting authorizes spending capital funds, the authorization to spend the money continues from year to year. The appropriation does not lapse at the end of the year like it does with operating budgets. This funding mechanism has the additional advantage of creating an

## **Capital Improvement Program**

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### *Narrative Description*

emergency source of funds, since accumulated reserves can be spent for major repairs or emergency replacements, without the delay inherent in calling a Special Town Meeting.

### **Debt Management Policy**

In 2008 Council adopted, and later amended in 2010, a *Debt Management Policy* that basically states that debt will be issued for a capital project only when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries or users. Additionally, the policy states that the asset should have a life of at least five years and will be used only for capital projects or equipment and the debt issuance period will not exceed the average useful life of the project. The complete policy is on the Town's website.

### **Fund Balance Policy**

The Town's fund balance policy encourages the Town Manager and Council to annually review any fund balance surplus generated each year from the prior year's operations to consider a nominal drawdown in order to accelerate funding a specific CIP project. In FY20, that drawdown is \$40,000 to direct to overdue renovations of the tennis courts.

### **Terminology**

This capital plan covers five fiscal years, the first of which is often referred to as Year One. Although it starts on July 1, 2019, Year One is designated as Fiscal Year 2020, since it ends on June 30, 2020. Fiscal Year 2020 is usually referred to as FY20. This year's Capital Improvement Program covers the five years from FY20 to FY24.

## **Revenues**

### **Non-Tax Revenues**

**State DOT – Local Road Assistance Program (LRAP)** – State Law, 23 MRSA 1803-B(1-A-2) limits the use of LRAP funds to capital improvements related to roads.

**Sale of Assets** – Reflects any direct asset sales, such as used vehicles that are not budgeted as trade-ins.

**Fire Station Cell Phone Antenna Lease** – The revenue from the Fire Station cell phone tower lease has been earmarked for maintenance of the Public Safety Building.

**Lease Payments by Water Fund** – The rent was calculated as follows: The Water Division will occupy approximately 37.5% of the Public Works Complex space. However, since a portion of the debt service costs includes the pole barn and salt shed we reduce the percentage chargeable to the water division to 33.3%. Debt Service for a five year period is \$1,166,389 divided by 5, times 1/3<sup>rd</sup>. This equals a lease transfer of \$77,682 per year.

**Lease from Atlantic Fleet/Bay Ferries** – This potential future revenue source could represent the annual proceeds from a 5 year lease on the use of the land at the Ferry Terminal property. There is no lease signed at this time but \$200,000 is placed in the revenues to reflect that possibility.

**CIP Property Taxes Transferred in** – CIP funding from taxes was cut significantly over ten years ago and only inflationary adjustments have been made since. Projects, equipment replacements, etc. were

## **Capital Improvement Program**

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### *Narrative Description*

delayed to balance the budget and keep the taxes down over the years. \$2,553,273 is the projected transfer to CIP from this year's taxpayers, up from \$2,226,005 last year.

### **Inter-Fund Transfers In:**

**G/F Transfer In from Fund Balance** – Slowly declining amounts are planned for future years, to protect the General Fund Balance, with \$55,000 budgeted for FY20, down from \$70,000 last year, to help fund the tennis court renovations.

**Parking Meter Fund:** This is the first year of a transfer from the Parking Fund to pay for the continuing capital expenditures (\$135,000) and for estimated annual parking meter debt service (\$125,000). These items, wholly funded by the Parking Meter Fund, are denoted with a single \* in the line item description along with the \$dollars PF transferred to the CIP Fund.

**Cruise Ship Fund: Port Development Fees** – Annually we will transfer Port Development Fees from the Cruise Ship Fund to the CIP Fund for use on Town owned projects reasonably related to capital improvements or debt service that benefit in whole or in part the cruise ship passengers. The Cruise Ship Committee makes the recommendation earlier in the budgetary process. These items, partially or wholly funded by the Cruise Ship Fund, are denoted with an \*\* in the line item description along with the \$dollars CS transferred to the CIP Fund. There are proposed increases from Cruise Ship fund balance to both the line items for improvements to downtown's Main St & Cottage Streets.

## **Expenditures**

### **Technology Division - #22**

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**Copy Machines** – #6114 - We have three copy machines in the Town Office that churn out the nearly 150,000 copies needed each year to serve the Town Council, Warrant Committee, Planning Board, Appeals Board, Design Review Board, Harbor Committee, Marine Resources Committee, FOA requests and a dozen other boards, committees and task forces, not to mention staff administrative needs. A fourth copy machine is located at the Police Department. We gain the ability to redeploy the older copiers to Finance where less volume is required. We expect to replace the Town Clerk's Department copier in FY20.

**Fiber Engineering Study** – #6115 - This was a project to study providing secure data connections to all the Town facilities. It is still undetermined at this point if the Town will lose access to *Charter Communication's* network, presently "free", but maintenance is not guaranteed. Once a detailed engineering study is performed, then the Town, likely partnering with a private party, could build and extend the fiber connection to all the Town facilities. The \$50,000 study is anticipated to be completed in FY19. The Town was informed this fall that *Charter* does not wish to continue providing "I-Net" free fiber to the Town's facilities, including the schools & library, as part of renewing the franchise agreement, which expired in March of 2015. It wishes to charge \$43,200 lease for the use of the existing fiber.

**Virtual Desktop Service** - #6117 – This new item will assist in communicating directly and efficiently between the Bar Harbor and Mount Desert police offices; with an estimated purchased date by FY22.

**Fire Protection System (server Room)** – #6119 - Special emergency fire suppression system that will

## **Capital Improvement Program**

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### *Narrative Description*

put out a fire while not destroying the critical electrical equipment. This systems protections our vital communications and thousands of dollars of equipment.

**Wide Area Network, Broadcast & Wifi Systems** – #6120 - Some of our broadcasting equipment used for the G channel was replaced in FY13 but an upgrade needs to occur after a franchise agreement is signed and perhaps funded by that renewal; or by FY20 if no agreement is signed. Renovation of much of our wide area network (WAN) system occurred in FY14. The WAN is the communication system utilizing the fiber optic cable system between all Town buildings and facilities which is owned by *Charter Communications*. In FY2020 there is money transferred in from the Cruise Ship Fund to improve the WiFi system in the parks.

**Computer Servers: General** – #6124 - The Town facilities are linked by our fiber-optic Wide Area Network (WAN) allowing all departments to share information and files, such as digital archiving, assessing, maps, the property and GIS database, word processing, spreadsheets, the Finance's Munis system, e-mail backup, scanners, security cameras, PD video, SCADA systems; 16 VM systems are running and are hosted on 3 servers. We anticipate replacing these three critical servers every three years at the replacement rate of one per year as well as 3 storage devices (NAS's) that hold all data and video storage that make up everything we do. In FY20, we will replace the Firewall system estimated at \$7450.

**Website Improvements** – #6126 - A website rebuild with a new vendor was completed in FY14 and an upgrade/redesign was completed in FY2018. We are funding the next replacement/upgrade for FY26.

**Town Phone System** – #6128 - The Town has a VOIP system – with 76 licenses installed in all its facilities. It is expected to have a 10 year life with an anticipated replacement in 2025.

**Security Camera System** - #6231 - This was a Sony based system with 21 active cameras at most department locations. The software license has been end of lifed and in FY19 or FY20, we anticipate a necessary upgrade to the software for a cost of under \$4000. New cameras for Town Hill and at the Village green are scheduled for FY20. The next major replacement cycle for some cameras should be in FY23. The system generally records 2 -3 weeks of video data before it recycles.

## **Municipal Building - #24**

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**Building Renovations** – #6130 - There are various other targeted improvements recognized in the Municipal building. The first most pressing item would be replacing one of the 2 boilers, the oldest being over 20 years old. The other boiler failed at 18 years. Renovation goals are to the 3 entranceways to the building, adding a bathroom to the top floor, moving the Council Chambers to the roomier north end of the auditorium and adding full acoustical treatment to the 2<sup>nd</sup> main floor as well as the top floor. A first step is to have an architectural drawing and cost estimate completed. In FY2020, we hope to replace the aging and critical A/C system that keeps our server room cool and functioning at a cost of \$6500.

## **Code Enforcement Division - #30**

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**Code Officer Vehicle** – #6150 - This 2007 vehicle was purchased used and is scheduled to be replaced with a similar AWD vehicle in FY2021 before it becomes less reliable and requires extensive repairs.

## **Assessing Division - #32**

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## **Capital Improvement Program**

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### *Narrative Description*

**Geographic Information System Equipment/Vision Assessing Software – #6115** - Many of the Town's maps, surveys and plans are stored digitally for our archives and Geographic Information System (GIS). Think of GIS as a digital, computerized map linked to all kinds of documents in a computer data base: lot lines, deeds, building locations, topographical features, water shutoffs, sewer connections and maintenance records. GIS software allows several Town departments to share our GIS database and generate, edit and retrieve maps and data for Town facilities and other local features. A reserve has been funded to allow replacement of scanning, plotting and field GPS equipment as it wears out or justifies upgrading. A Bluetooth enabled data logger (\$3000) is scheduled for purchase in FY20 to assist in direct input of data from the field. The 2004 assessing software had its first major upgrade to Vision 8 in FY2019. There is some minor equipment purchases required in FY20 and FY21.

**Property Revaluation – #6116** – A prior Council goal and more current analysis from the Assessor indicates a need for a corrective revaluation of downtown properties is warranted to reduce any inequities discovered and adjust for market conditions. Funds will be raised each year and possibly a hire professional appraiser in FY20 to start the project. It is anticipated that this review will be coordinated by Assessing with its ongoing in house review of all residential properties to be effective in the same tax year.

**Assessing/TSA Vehicle Reserve – #6150** - This 2012 Subaru is scheduled for replacement in 2024. It is used extensively by the assessor's in the spring for field inspections for certifying dimensions, buildings and values in the field created by Code permits issued within the past year. It is also used year round for required travel by the Technology (TSA) for field repairs at the department locations. Finance also utilizes the car for travel to some of its training classes.

**Ortho Photo Update – #6160** - These distortion-free aerial photos of the town are an invaluable tool for our taxpayers, real estate agents, surveyors, contractors and Town staff. Our Ortho photos were last updated in FY14/FY15 as part of a *League of Towns/County* collaboration project which reduced our cost significantly. The next State Ortho Photo collection in our area is scheduled for the spring of 2019, and the Town will participate with 6 inch pixel photography, the same level as in 2014. For comparison, Google utilizes 18" resolution but does not always use a Spring leafless flyover. This is survey grade quality and will maintain a consistent resolution flight database. A newer technology called Pictometry is planned for FY21. This imagery takes pictures of the community from a side angle to the ground, which enables the viewer to see the sides as well as the top of structures. This addition will allow more comprehensive data to be easily available, especially for emergency/public safety reasons. Additionally, this data will make software called "Change Finder" to be used to compare any changes in the structures from a previous flyover that were not in the Town's assessing database. The current estimate is \$31,000 for 3" resolution.

### **Planning Department - 34#**

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**Comprehensive Plan – #6162** - The 2008 Comprehensive Plan approved by Town Meeting is approaching 10 years and a fund reserve is being established to build up monies for that project. The 2008 document cost \$94,000, which included a consultant, copy materials and various public meeting costs. FY19 included an appropriation of \$50,000 with \$40,000 of that being funded by the Cruise Ship fund. FY20 has another \$50,000 appropriated (only \$5k from CrS) for a FY2021 scheduled update for the Comp Plan.

## **Capital Improvement Program**

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### *Narrative Description*

**Lower Main St. Streetscape** – #6164 - Design work on a streetscape years ago and the next step in the process was to contract with Lark Studio, so that long term construction costs and planning could be done. FY19 and FY20 are 100% funded by Cruise Ship Fees.

**Cottage St. Streetscape** – #6166 - Design work on a streetscape was completed in FY17 by Lark Studio and the next step was to fund a more detailed engineering study so that long term construction costs and planning can be ascertained. FY19 and FY20 are 100% funded by Cruise Ship Fees.

### **Ambulance Division - 40#**

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**Ambulance** – #6200 - Our 2008 ambulance will need to be replaced when it is thirteen years old in FY21. The purchase price includes any related equipment. Because of the demand created by the cruise ship passengers, a small portion of the funding each year comes from the Cruise Ship fees.

**Defibrillators** – #6202 - A defibrillator is a piece of ambulance equipment which electrically stimulates the heart to restore the correct pulse. The 2 new units purchased in 2017 also interpret heart rhythms, monitor a patients oxygen saturation and act as a log for administering medications and maintains the patient information electronically that is downloaded to our run reporting software. This information is then used for mandatory reporting and for subsequent e-billing by Finance.

**Patient Simulator Dummy** - #6204 – A new patient simulator dummy was purchased for in house professional training in FY18. This is a new account to fund a reserve for a future replacement.

### **Fire Department - #42**

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**Turnout Gear** – #6204 - The Department has 20 sets of turnout gear funded by a grant in 2015. We are funding the eventual replacement on a ten year life cycle.

**Hose & Couplings** – #6206 - A new reserve for this equipment that was purchased with a federal grant.

**Rescue Tools** – #6212 - We have two units with attachments in the fire trucks and anticipate replacing one of them in FY21.

**Fire Engine Tanker #2** - #6214 - This pumper was purchased in 2003 with an expected 25 year life and is located at the Town Hill Fire Station. \$15,000 to be spent in FY19 for a midlife refurb to help offset future unanticipated maintenance issues, making it more reliable.

**Fire Engine #3** - #6216 – This 2009 unit is kept at the downtown Fire Station and will not be replaced after its useful life.

**Fire Engine #4 Ladder Truck/Quince** – #6218 – This ladder truck was purchased from Greenwood Emergency Vehicles (E-One) through the normal bid process in FY18. It is being used as the primary responder vehicle and has an expected 22 year life in that capacity.

**Fire Engine #5 Reserve** – #6220 - This 1994 unit has a 30 year life cycle with a planned replacement scheduled for FY24.

## **Capital Improvement Program**

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### *Narrative Description*

**Portable Radios** - #6222 – The department has 20 portable radios that should have a reserve set up for replacement in six years.

**Pickup Trucks/Trailer** – #6224 - Two pickups and a mass casualty trailer is funded on this line. One is the Fire Chief truck that is used exclusively by the Chief on a 24/7 basis. The Chief's truck is being replaced in FY19 with a SUV and the old one will be used for Fire inspection duties, travel, hauling the Mass Casualty trailer, etc. The old inspection truck will be transferred to the Harbormaster. The Mass Casualty trailer has a 20 year life with replaced in FY30.

**Thermal Imaging Cameras (2)** – #6226 - One of the two cameras is anticipated to be replaced in year 3, FY21.

**SCBAs & Cascade Compressor System** – #6227 - A 2009 Port Security Grant provided 75% funding for twenty high-volume self-contained breathing apparatus units and a cascade compressor system to fill them. All 20 SCBAs are scheduled for replacement in FY29, at 20 years of age, and the Cascade Compressor System is scheduled for replacement in FY34, when it is 25 years old. The SCBA bottles need to be replaced before they reach 15 years old in FY2024.

## **Police Department – 45#**

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**Cruiser Equipment** - #6230 - Each time we purchase a cruiser, the equipment in it, which has a four year life expectancy, gets replaced. This equipment included is the console, cage, charge guard, graphics, antenna and wiring, trunk tray, computer dock top, siren control and related labor. The remaining equipment in a cruiser is expected to last eight years, or through the life of two cruisers and includes the radar, video system, light bar, gun rack, radio & AED units. At the end of that eight year cycle those items need replacement. Labor for this equipment is included with the 4 year equipment.

**Port Security Boat** – #6233 - Purchased with the FY08 Port Security Grant. Starting in FY12, we funded a reserve with cruise ship Port Development Fees, which will allow replacement of the boat when it is twenty three years old in FY32.

**Cruiser Replacement** – #6234 - We put approximately 132,500 miles on our fleet annually. With five funded cruisers we rely on four front line cars with an adequately equipped spare. Our plan is to have our cruisers reaching the end of life as a front line patrol car at around 100,000 miles, at that point they become our spare cruiser. To stay on track with this plan, we will purchase one car a year for three years and every fourth year we purchase two. \$10,000 of each year's appropriation will come from Cruise Ship fees due to their Cruise Ship related usage.

**Solar Crossing Lights**- #6235 – This was originally purchased with a grant in 2008, but is only being added to the CIP reserve list this year.

**Records Management System-Spillman** – #6236 - *Spillman* is the common system used by the other local agencies, including Hancock County Sheriff's Department, Ellsworth Police Department, Mount Desert Police Department, Southwest Harbor Police Department, Bucksport Police Department and the Hancock County Regional Communications Center. By joining the other agencies on the shared server owned by Hancock County we are able to seamlessly share data, names and reports which will help us provide better service for the community. Funds in the CIP are for our share of server replacements,

## **Capital Improvement Program**

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### *Narrative Description*

module upgrades and other improvements made as this regional system grows.

**Portable Radios** – #6237 - 15 Police radios were purchased with a federal grant in 2012. With an estimated life cycle of approximately 10 years we expect to replace the portables in FY2025, the same year as Mount Desert. This will ensure equipment compatibility between PD's.

**Tasers** – #6238 - Purchased in FY17. We purchased the 12 Tasers through a program that calls for us to make five equal annual payments with the first 4 payments already made. One final payment @ \$5184 is scheduled in FY21. Replacement schedule for Tasers is aligned with the Mount Desert PD replacement cycle to ensure consistency with equipment between the agencies.

**Firearms** – #6240 - 18 handguns replaced every 10 years and 12 rifles replaced every 12 years, with the rifles on schedule to be replaced in FY21. Replacement schedule for firearms is aligned with the Mount Desert PD replacement cycle to ensure consistency with equipment between the agencies.

**Speed & Traffic Trailers** – #6241 – The radar trailer was purchased in 2008 and will be upgraded to a radar/message board trailer and the 2015 unit is also used as a radar/message board.

### **Dispatch Department – 47#**

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**Voice Recording System** - #6231 – This is the Dispatch recording equipment for 911 calls scheduled for replacement in FY21.

**Radio Dispatch Command Console** - #6232 – This unit and components is scheduled for replacement in 2023 at this time, but the funding for the estimated replacement/upgrade amount may be short.

**Ireson Hill Radio Bldg & Generator** - #6235 – Replacement/upgrade is scheduled for 2029 when the building is 35 years old and the generator is 20 years old. The Tower on the property is owned by the Housing Authority with their equipment inside the Town owned radio building.

**Radio Equipment** - #6239 - This equipment is broken down in 5 components and are scheduled for replacement at various times as listed on the Equipment Replacement Schedule. We have funded a replacement reserve based on the depreciation table, so that each piece of equipment can be replaced as it wears out.

### **Public Safety Building – 49#**

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**Public Safety Building Generator & Shelter Generator Reserve** – #6242 - The Public Safety Building has a generator installed in 2000 with 30 year life; rated at 35KW, fueled by LPgas. The Shelter generator located at the school is rated at 140kw and was installed in 2009; also fueled by LPgas.

**Public Safety Building Renovations** – #6244 - Income from the cell phone antenna lease has been dedicated to renovation of this century old building and the adjacent Police Station. Much work needs to be done, but our priorities are to renovate the Fire Station kitchen, continue work on an air conditioning system for the second floor of the Fire Station, install an updated internal communications system for the Fire Station, and replace some windows on the back side of the Police Station. The steam baseboard heating system was installed in 1997 and is anticipated to be upgraded by 2027.

## Capital Improvement Program

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### *Narrative Description*

**Public Safety Building Renovations** –Police Department - #6246 – Money from the Cruise Ship Fund, the Cell tower renovation account (#6244 above) and a reimbursement received in FY19 to the Police Department will be used to renovate this area in FY2020 at a total cost of \$100,000. This project will increase space efficiency as well as staff/public safety and privacy concerns. Construction design should occur in FY2019.

### **Harbor Department – 53#**

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**Boat & Trailer** – #6250 - We expect to continue to use and maintain this boat due to the unique service it can provide compared to the larger Port Security Boat. Money is appropriated to continue either a replacement fund or for maintenance overhaul of the *Mrs. B* to extend its life.

**Floats** – #6252 - There are 25 floats of various sizes and uses on the equipment list. Two fisherman's floats and four public floats are scheduled to be replaced in the next few years.

**Gangways** – #6254 - There are four 50' gangways with the next replacements scheduled as needed. ADA regulations mandate any new replacements to be 80' long.

**Fishermen's Hoists** – #6256 - Two hoists are currently in operation; one with a 200 lb capacity and a larger one that was donated to the Town in FY16 with a 500 lb lift capacity. The smaller one is scheduled for a FY23 replacement.

**Ferry Terminal Improvements** – #6258 - The property is anticipated to be purchased at a bonded cost of \$3,500,000 in FY19. Funds have been used for a Ferry Terminal facilitator on visioning sessions and business plan studies in FY18 and further landscape studies in FY19 as well as for any further type of early or ongoing redevelopment costs, studies, analysis, etc., in FY19/FY20.

**Port Security Building** - #6260 – A reserve to set up for any future kind of replacement maintenance.

**Breakwater** - #6264 – The original breakwater was never completed. The Cruise Ship Committee set up initial funding for this account, but currently research is being done with the Core of engineers as to the condition and options to upgrade the breakwater.

**Pier Renovations** - #6266 – A reserve for any future kind of replacement maintenance, including Pier fencing & granite wall facing; this is primarily funded from Cruise Ship funds.

**Boat Pump Out System** - #6268 – This is a new reserve to set up for eventual replacement of the boat pump out. This was funded by a grant received in FY18.

**Harbor Comm. Ferry Terminal Plan** - #6269 – This is partially funded with cruise ship monies to support any and all future contract, landscape, consultants, engineering studies, etc., for the future use of the Ferry Terminal property, as instructed by the expanded Harbor Committee.

### **Parks Section – 59#**

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**Museum in the Streets** – #5448 - Interpretive signs designating historical points of interest around the downtown were erected in FY13, funded by the Village Improvement Association. Cruise Ship Port

## **Capital Improvement Program**

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### *Narrative Description*

Development Fees are partially funding annual payments into a maintenance reserve account.

**Benches, Lights, Pergola, etc.** – #6300 - a line item to provide capital reserves as these park components age. Funded by Cruise Ship monies.

**Grant Park Renovations** – #6302 – This was renovated in the summer of 2017, with some donations from the V.I.S, the Cruise Ship Funds and taxes. An annual replacement reserve has been funded primarily using cruise ship Port Development Fees.

**Tree Planting** – #6304 - Annual funding of replacement of old and diseased trees.

**Park Irrigation Systems** – #6306 - This reserve funds future replacements of the four irrigation systems installed in Barker Park, Village Green, Agamont Park and Grant Park.

**Skate Park Reserve** – #6308 – The privately funded skate park at the ballfield was accepted by the Town in 2017. This is a new maintenance reserve account. Initial reserve funding of \$3,613 came from residual donated monies. In FY19, another \$1,000 was donated to this reserve.

**Mount Desert Street Cemetery** – #6310 - During FY03 we received a bequest from the estate of Crystal T. Sprague, on the condition that the funds be used only for the maintenance and repair of the Mount Desert Street Cemetery. Headstones have been cleaned and a gate was installed at the north end. We anticipate building paths; regrading and reseeding the sod; replacing overgrown shrubs; installing an irrigation system; repointing the stone wall, installing fencing; and possibly illuminating the Civil War Memorial. A boundary survey indicates the need for a line agreement between the Town and the westerly abutter. Once this is completed we would like to select a designer and finalize design improvements, with construction to follow.

**Playground Equipment** – #6312 - This account was established for the purchase of new park equipment or the replacement of worn-out equipment as the need arises for either Park Street or Town Hill. The renovation to Park St. Playground was completed in the summer of 2017 and was funded by Rotary and private donations.

**Launch Ramp** – #6314 - This was installed at Hadley Point in 2006 and funds a reserve for FY2036.

**Tennis & Basketball Courts** – #6316 - Reserve set up for expedited renovations of the tennis court facilities in FY2020; ten years sooner than shown in last year's CIP budget due to the conditions at an estimated cost of \$105,000. \$55,000 is proposed to be transferred in from the General Fund to move this project ahead.

**Village Green Bandstand** – #6318 - The bandstand was completely rebuilt in FY10, and the replacement reserve uses Cruise Ship Port Development Fees.

**Glen Mary Pool Renovations** – #6332 - This facility located on Village Improvement Society land was last fully renovated in 2009 (with a filter upgrade in FY18) and is estimated to have a 25 year life. It is also used as a skating rink during the winter.

**Harborview Park** – #6334 – Some work was completed in FY2018 and monies are primarily raised and

## **Capital Improvement Program**

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### *Narrative Description*

transferred from the Cruise Ship Fund. There is \$12,562 restricted to the account from a prior 2010 bond issue and the balance of funds transferred in after the Grant Park upgrade was completed.

**Downtown Wayfinding Signage Reserve** – #6336 - Originally funded by a 2014 bond with the debt service now being paid by annual transfers from the Cruise Ship fund's Port Development fees.

### **Comfort Stations – 70#**

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**Restroom Reserve** – #6350 - There are four comfort stations funded by this replacement reserve; the Ballfield, the Pier, Newport Drive and Village Green. This reserve account is funded this year by using Cruise Ship Fund's Port Development Fees.

### **Highway Division -77#**

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**Air Compressors / Welder unit**– #6400 - Highway has one compressor located at the Public Works facility and a mobile one it borrows from the Water Division on a trailer. The old welder will be replaced in FY2024.

**Backhoes** – #6402 - We have one backhoe at the Highway Division.

**Brush Chipper** - #6404 - This was replaced in FY2019 with a *Vermeer BC1500* unit.

**Road Grader** – #6408 - Due to lack of funds, replacement of our 24 year old grader has been deferred to FY21, when it will be thirty years old and will be replaced with a used grader.

**Parking Meter System** - #6410 – FY19 had a \$600,000 bond issue included for adding parking meters and kiosks at various selected areas in the downtown. The entire program, included permitted parking for locals, summer workers, etc., has not been in place yet. In FY20 there is \$135,000 in funding from anticipated new parking revenues for additional support equipment needs—all funded by transfers in from the Parking fund. The Parking Solutions Task Force is overseeing initial budgeting and implementation of the program.

**Hydraulic Truck Lifts** - #6412 - We have a 15 ton truck lift purchased in 2000 and a 5 ton car lift purchased in 2004 and we expect the 15 ton to be replaced in FY2021.

**Front End Loader** – #6414 - A new wheel loader was purchased in FY15.

**Excavator** – #6416 - This was a new Bobcat excavator purchased in FY17. It is a more efficient machine than a backhoe to do ditching and culvert replacements.

**Snowblower** – #6418 - Purchased in FY16; the 234hp unit attaches to the Front End Loader.

**Road Improvement Program** – #6420 - An annual contracted paving program of \$250,000 - \$300,000 per year is included in the budget, but the Town has deferred its borrowing for major road re-construction projects that use to be detailed in a 5 year consolidated work plan. Some selected roads are repaired and repaved each year.

## Capital Improvement Program

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### *Narrative Description*

**Fuel Pump System** – #6422 - This was a new system installed in 2018, primarily the software & components only. However, the reserve includes both the pump system equipment and the software.

**Sidewalk Plow** – #6424 - This is a 2013 piece of equipment that also has sanding, sweeping and snowblower duties in addition to plowing. Replacement is in FY23.

**Sidewalk Reconstruction** – #6426 - This receives funding from the Cruise Ship Port Development fees each year. Generally, monies spent here aligns with the approved road construction projects, so some projects have now been deferred in conjunction with the deferred road projects that were previously identified in the December 2014 Consolidated Work Plan. However, there is anticipated to be Lower Main St., Cottage St. & selected Eden St./Rte#3 lighting sidewalk infrastructure improvements.

**Steamer/Pressure Washer** – #6430 - This unit was replaced in FY2019 with an *Alkota* unit.

**LED Streetlight Conversion** – #6434 – This is a new account for Town costs to purchase and convert its older streetlights to LED due to the operating efficiencies gained.

**Street Sweeper** – #6436 - This is a vacuum sweeper, purchased new in 2018. It has a 5 year effective life due to its heavy use.

**Public Works Building / Solar Panels** – #6438 - It is anticipated that the Town will entertain purchasing the panels after 7 years of use by the owner at a to be determined FMV price from *Revision Energy*. *Revision* installed the 288 panels and has a purchased power agreement (PPA) with the Town. This is the reserve to make that purchase with the panels still having a useful life of at least another 20 years.

**Tag Trailer** – #6442 - flat trailer for 20 tons purchased in 2000 with an estimated 25 year life.

**Brine Mixing Equipment** - #6444 – a new account to begin a reserve for this winter accessory.

**Liquid Anti-Icer Tank** – #6446 - This is a removable 1600 gal tank that was purchased in FY16. It rides in the back of a dump truck and is used in the summer (washing sidewalks) and winter (salt brine).

**Street Lights** – #6448 - There are approximately 40 ornamental lights on upper Main St. installed in 1975 as well as 7 lights by the West St. Hotel. This line item started in FY16 funds either replacements or major repairs as they age.

**Light Trucks** – #6450 - There are six trucks of 1.5 tons or less available to the crew, plus a used truck handed down that the PWDirector utilizes.

FY20 – A six year old  $\frac{3}{4}$  ton 4 x 4, crew cab.

FY22 – A seven year 1 Ton Dump will need replacement.

**Plow Trucks** – #6452 - The Town owns five large dump trucks; 4 active trucks, plus the spare. Experience has shown that, on average, they become unreliable after about eight years of service, so we put one of the older ones in reserve, while running four on the road. Typically, these trucks have been replaced on a fifteen year cycle. The price shown for each truck includes all appurtenant equipment, such as plow, wing, rigging, radio, beacons, sander, etc. As with our light trucks, our preferred replacement schedule has been stretched, due to large price increases. One truck, the 2002 Volvo single axle dump,

## **Capital Improvement Program**

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### *Narrative Description*

is being replaced in FY19.

**Bobcat Loader & Equipment** – #6453 - The “Bobcat” fills the same function as a forklift, but with the proper attachments, will also sweep, load, dig, bore and plow snow when needed as a backup support to our sidewalk plow that allows snow removal in a timely manner.

**Vibratory Roller** – #6454 - This 1990 unit (bought used) is anticipated to be replaced in FY20.

### **Solid Waste Division**

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**Waste Oil Furnace** – #6455 - This is used to burn the used motor vehicle oil as a source of heat and was transferred to the Solid Waste location to supplement the propane heat.

**Single Sort Units** – #6456 – 2 of these units are in the completed facility. A canopy over these units is funded to be added by FY21.

**Transfer Station Renovations** – #6458 – A new reserve is being established for any needed major repairs/replacements. The transfer station was rebuilt in 2018.

**Three 48’ Trailers** – #6460 – Three trailers were purchased from the bonded project in FY18.

**Compactor Unit** – #6462 – This includes the hopper which is included in the original 2018 renovated project.

**Skid Steer** – #6464 – This unit is utilized at the newly renovated facility instead of the forklifts.

**Yard Tractor** - #6466 – At this point it is undetermined if the yard tractor will be funded and purchased through the CIP, or leased.

**Solar Panels** - #6468 – The Town is raising funds to add solar panels by FY23.

## **~ School Capital Projects ~**

### **School Department**

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**A.D.A. Act Renovations** – #6602 - This is a continuation of a multi-year project to bring both buildings up to ADA standards. We have students enrolled with physical challenges which make this an on-going need. Currently, we are making plans for to replace the handicap accessible lift in the Connors Building. At some point the kindergarten ramp leading from the classroom to the playground will need to be replaced, as well as the ramps leading from the upper Emerson Hall.

**Capital Outlay Reserve** – #6604 - Any school CIP appropriations leftover at the end of a project are closed to this account. Similarly, projects that cost more than expected draw down this account. These funds can also be used when an unexpected emergency arises.

**Asbestos Removal** – #6605 - We have maintained funding in this line item for unexpected removal of asbestos during any renovation or repair.

## **Capital Improvement Program**

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### *Narrative Description*

**Furniture and Equipment** – #6606 - In order to replace school furnishings in an orderly fashion while keeping costs reasonable, we plan to purchase new furniture for one classroom in each building every year. In addition, we will also replace cafeteria tables and other general program large furniture items for the music room, library, etc. as needed. The expenditures will vary by need and cost.

**Computers & Technology** – #6608 - Ongoing implementation of AOS #91 technology program and infrastructure support for 7<sup>th</sup> and 8<sup>th</sup> grade MLTI program, as well as replacement of older computers.

**Copier Lease/Purchase** – #6610 - This figure is for 5 copiers which are located in both offices, library and work rooms.

**Pickup Truck Replacement** – #6618 - FY14 we purchased a new truck with plow. We will maintain this line item in order to replace our truck in FY21.

**Roof Repair Reserve** – #6624 - Money is being put aside over a number of years, since we anticipate eventual roof replacement projects for both buildings by FY22.

**Technology** – #6628 – A line item needed for various technology upgrades.

**Safety & Access Control** – #6650 - This is a line in the CIP account to address any safety/security issues, which may arise from new state and federal recommendations. The plan is to upgrade school security through recommendations with the BHPD and BHFD – currently we are exploring a second set of entry doors with Conners and keyless entries.

**School Renovations** - #6648 – This is the appropriation account to track all the capital renovations from the \$250,000 appropriation for FY20. The majority of these monies are primarily for a new water service line to the Conners building (\$235,000 est).

**Tractor/Plow Reserve** – #6662 - This is to replace the tractor/plow when needed by FY-21.

## **School Debt Service**

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**Bond Issue – 2004 Heating System Payments** – #6706 - Heating system renovations approved at Town Meeting in 2004. The last payment on Bond is in FY25.

**FY20 BUDGET**

**Capital Improvement Program**

**EQUIPMENT REPLACEMENT SCHEDULE -**

Current Fiscal Year 2019

Unit/Acct No.	Equipment Description: Make, Model, Year	FY in Service	~ Proposed ~		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
<b>TECHNOLOGY DIVISION</b>									
<b>Photocopy Machines</b>									
	Copier - Xerox WC7545P Color	2013	<b>2020</b>	6	8,279	1	8,400	1,400	Finance
	Copier - Xerox 7835	2018	<b>2025</b>	7	3,859	6	4,000	571	Police Dept
	Copier - Xerox WC 7845 Color	2014	<b>2022</b>	6	8,400	3	8,500	1,417	Town Clerk
	Copier - Xerox Color #7845	2017	<b>2024</b>	6	8,179	5	8,900	1,483	Planning
6114	Total - All copiers							4,871	Total Photocopy Machines
<b>Other Eqmt</b>									
6119	Fire Supression System for Server Room	2012	2027	15	19,592	8	26,000	1,733	
6120	Wide Area Network	2013	2024	11	22,060	5	27,000	2,455	
"	TV Broadcast Equipment	2005	<b>2020</b>	15	43,865	1	50,000	3,333	5,788
6124	3 VM Host6 Servers & 3 Storage Devices	2015-2017	<b>2019</b>	3	89,279	0	85,000	28,333	
6126	Civic Plus Web Site	2014	2026	12	32,106	7	35,000	2,917	
6128	Phone System - Mitel, VOIP	2014	2025	11	54,392	6	60,000	5,455	excludes w & ww cost
6231	Security Camera System - Sony	2009	<b>2023</b>	14	24,677	4	31,000	2,214	all dept's - 18 cameras
					314,688			51,311	<b>Total Technology</b>
<b>MUNICIPAL BUILDING</b>									
6130	Generator - Onan, 60 kw, Diesel	2003	2033	30	24,148	14	30,000	1,000	
"	Oil Heating System - Hot Water, Baseboard	1996	<b>2022</b>	26	115,082	3	122,000	4,692	Replaced one boiler in November 2013.
"	Building Identification Sign	2005	2020	15	5,034	1	5,700	380	
"	Fire Alarm System (2010 W/2016 add)	2010	2030	22	44,000	11	44,000	2,000	
"	Masonry work & Roof inspections	2015	<b>2021</b>	6	5,000	2	6,000	1,000	
"	HVAC System Units/Components	2013	2033	20	31,626	14	50,000	2,500	
					224,890			11,572	<b>Total Municipal Building</b>
<b>CODE ENFORCEMENT DIVISION</b>									
6150	Subaru, 2007, Forester	2008	<b>2020</b>	12	18,672	1	23,000	1,917	Bought used in FY08.
<b>ASSESSING DIVISION</b>									
	GPS Unit-4, Bluetooth Data Logger-3	2010	<b>2020</b>	11	7,295	1	7,000	636	Logger in FY20
	Scanner, Canon Printer/Plotter	2016	<b>2023</b>	7	10,474	4	12,000	1,714	Switch to 36" printer
6115	Total GIS Equipment						19,000	2,351	Total GIS Equipment systems
6115	Assessing Software, vers#8	2019	<b>2034</b>	15	17,300	1	20,000	1,333	Upgraded to #8; orig. 2004
6116	Tax Revaluation - Commercial	2006	<b>2021</b>	15	266,000	2	80,000	22,000	review downtown properties
6150	Car - Subaru Impreza, 4 Door, AWD, 2012	2013	2024	11	18,915	5	23,000	2,091	Also used by TSA for site visits
6160	Ortho Photos, Color, Infrared (CiR)	2015	<b>2019</b>	4	14,100	0	31,000	7,750	Upgrade w/ Pictometry in FY21.
								35,525	<b>Total Assessing</b>

**FY20 BUDGET**

**Capital Improvement Program**

**EQUIPMENT REPLACEMENT SCHEDULE -**

Current Fiscal Year 2019

Unit/Acct No.	Equipment Description: Make, Model, Year	FY in Service	~ Proposed ~		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments	
			Replacement Fiscal Year	Replacement Age						
<b>AMBULANCE DIVISION</b>										
6200-#3	Ambulance - Ford 450, Type 3 ('08 Model)	2008	<b>2021</b>	13	100,695	2	180,000	13,846	Town Hill Station -rusting	w/Power Stretcher
6200-#2	Ambulance - Chevy, Type 3 (2012 Model)	2013	2025	12	149,900	6	190,000	15,833	Main Station -	w/Power Stretcher
6200-#1	Ambulance - New	2017	2029	12	168,866	10	195,000	16,250	Main Station -	w/Power Stretcher
								45,929	Total Ambulance	
6202	Defibrillators, Zoll X Series - (2)	2017	2027	10	73,048	8	76,000	7,600		
6204	Patient Simulator Dummy	2018	2026	8	5,208	7	5,500	688		
					497,717			53,529	<b>Total Ambulance Division</b>	
<b>FIRE DEPARTMENT</b>										
6204	Turnout Gear - (20 sets)	2015	2025	10	35,000	6	35,000	3,500	current pricing	
6206	Hose & Couplings	2016	2026	10	30,865	7	35,000	3,500	purch w/grant	
6212	Rescue tool, Holmatro, w/ cutters & pumps - (2)	2003-17	<b>2021</b>	15	26,260	2	28,000	1,867	1 pmp in FY18 & 1 in FY21	
6214-Eng 2	Pumper/Tanker, Navistar/Metal Fab, 1250 GPM	2003	2028	25	194,077	9	450,000	18,000		
6216-Eng 3	Pumper - International/MetalFab, 1250 GPM	2009			242,129		0		Not to be replaced	
6218-Eng 4	Ladder/Pumper, Quint, 75 foot, 1250 GPM	2018	2040	22	720,000	21	800,000	36,364		
6220-Eng 5	Pumper - International/Ferrara,1250 GPM	1994	2024	30	127,000	5	593,000	19,767		
6222	Portable Radios (20)	2012	2025	13	20,000	6	22,500	1,731		
6224	Pickup, Dodge Ram, Inspections	2013	<b>2023</b>	10	27,275	4	35,000	3,500		
"	Ford SUV, 4X4 -Chief	2019	2026	7	30,000	7	31,000	4,429	Transfer to Harbor FY20	
"	Trailer, Mass Casualty, Harvey, 7'x14'	2010	2030	20	4,500	11	6,300	315	8,244	
6226	Thermal Imaging Cameras (2)	2007-15	<b>2021</b>	18	28,075	2	16,000	889	purch 1 in FY21	
6227	Self Contained Breathing Apparatus (SCBA) - (20)	2009	2029	20	77,499	10	100,160	5,008	current pricing	
"	SCBA air bottles (42)	2009	2024	15	26,400	5	42,000	2,800	current pricing	
"	Cascade Air Compr. System	2009	2034	25	30,695	15	45,000	1,800	9,608	
					1,619,775			103,468	<b>Total Fire Department</b>	
<b>POLICE DEPARTMENT</b>										
<b>Cruiser Equipment</b>										
#6230	Radar, Video, AED, 2 life cycles-#505	2016	2020	4	12,500	1	12,500	3,125		
"	Radar, Video, AED, 2 life cycles-#503	2015	2025	10	12,500	6	12,500	1,250		
"	Radar, Video, AED, 2 life cycles-#506	2016	<b>2022</b>	6	12,500	3	12,500	2,083		
"	Radar, Video, AED, 2 life cycles-#504	2016	<b>2023</b>	7	12,500	4	12,500	1,786		
"	Radar, Video, AED, 2 life cycles-#507	2018	<b>2026</b>	8	11,440	7	12,500	1,563		
"	Cruiser Upfitting-1 life cycle-#505	2016	<b>2020</b>	4	5,000	1	5,000	1,250		
"	Cruiser Upfitting-1 life cycle-#503	2017	<b>2021</b>	4	5,000	2	5,000	1,250		
"	Cruiser Upfitting-1 life cycle-#506	2018	<b>2022</b>	4	5,000	3	5,000	1,250		
"	Cruiser Upfitting-1 life cycle-#504	2015	<b>2019</b>	4	5,000	0	5,000	1,250		
"	Cruiser Upfitting-1 life cycle-#507	2018	<b>2022</b>	4	5,570	3	5,000	1,250		
								16,057	Total Police Cruiser Equipment	
#6234	<b>Cruisers</b>									
505	Cruiser, AWD, Ford, 2016	2016	<b>2020</b>	4	27,098	1	30,000	7,500		
503	2017 AWD Ford Exp SUV	2017	<b>2021</b>	4	26,557	2	30,000	7,500		
506	Cruiser, Dodge, Charger, 2014 (new in FY18)	2018	<b>2022</b>	4	20,895	3	30,000	7,500		
504	Cruiser, AWD, Ford, 2015	2015	<b>2019</b>	4	26,196	0	30,000	7,500		
507	Dodge Ram PU, 2018	2018	<b>2022</b>	4	35,323	3	35,000	8,750	in future on 4 year cycle-FY22	
								38,750	Total Police Dept. Cruisers	

**FY20 BUDGET**

**Capital Improvement Program**

**EQUIPMENT REPLACEMENT SCHEDULE -**

Current Fiscal Year 2019

Unit/Acct No.	Equipment Description: Make, Model, Year	FY in Service	~ Proposed ~		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
#6233	Boat, Brunswick, 27', w/ Trailer & Engines	2009	2032	23	182,114	13	250,000	10,870	Purch. w/FY08 Fed Port Security Grant
#6235	Solar X lights @ school	2008	2026	18	14,074	7	16,000	889	
#6236	Records Managemt Software-Spillman	2016	2036	20	56,052	17	30,000	1,765	upgrades only in future
#6237	Portable Radios -(15)	2012	2025	10	20,000	9	22,500	2,500	bought with fed grant
	Range Trailer, 8'x16', Maine, Model 1816TA2	2010							Do not replace
#6238	Tasers (12) (\$15,791 in '17)	2017	2022	5	26,159	3	34,000	11,333	replace with 15 units
<b>Radio Equipment</b>									
#6240	Firearms: Handguns (18)	2016	2026	10	8,000	7	10,800	1,080	Includes holsters & extra magazines
"	Rifles (12)	2009	2021	12	7,000	2	24,000	2,000	
								3,080	
#6241	Radar Trailer - Galaxy, OnSite 350	2008	2019	11	8,270	0	10,000	909	lic# 303-284-upgrade
"	Traffic Solutions Trailer	2015	2027	12	0	8	15,800	1,317	obtained by Fed HW grant
								2,226	
<b>Dispatch</b>									
#6231	Voice Recorder System	2012	2021	9	10,000	2	10,000	1,111	
#6232	Radio Console - Command Model	2012-17	2023	8	20,000	4	100,000	12,500	
#6235	Ireson Hill Radio Building & 14kw '09 Generator	1994	2029	35	12,600	10	29,000	829	Tower is owned by Housing Authority.
#6239	Police Channel	2007	2027	20	22,500	8	58,250	2,913	
"	Fire/EMS Channel	2007	2027	20	22,500	8	58,250	2,913	
"	Public Works Channel	2015	2035	20	12,600	16	27,000	1,350	
"	MDI LE Channel-provided by ANPark	2018	2038	20	10,000	19	11,000	550	
"	MDI Fire/EMS Channel	2018	2038	20	6,000	19	11,000	550	
								8,275	
					660,948			110,183	<b>Total Police Department</b>
<b>PUBLIC SAFETY BUILDING</b>									
6242	Generator, Onan, 35kw, LP gas, #35-GG-FB	2000	2030	30	22,699	11	31,926	1,064	3,892
"	Shelter Generator, Onan, 140 kw, Propane	2009	2039	30	49,154	20	84,835	2,828	@ Emerson School
6244	Heating System - Steam, Baseboard	1997	2023	26	20,000	4	60,000	2,308	for 2 boiler replacements
"	Police Dept Roof	1988	2022	34		3	30,000	882	
"	Vehicle Exhaust Ventilation System	2004	2034	30	50,000	15	77,021	2,567	In PSB renovations funding
					141,853			9,649	<b>Total Public Safety Building</b>
<b>HARBOR DEPARTMENT</b>									
6250	Boat, Mitchell Cove, 20', w/ Trailer & Engine	1998	2023	25	31,743	4	55,000	2,200	
<b>Floats</b>	Float, Dinghy 8' x 36'	2007	2032	25	18,225	13	19,000	760	In storage for Harborview Park
6252	Ramp, for Dinghy	2007	2032	25	7,650	13	8,000	320	In storage-paid by ME grant
"	Float, Winter, 16'x 24'	1993	n/a	n/a	6,000	n/a	n/a	n/a	Fully depreciated when float taken out of summer service.
"	Float, Fisherman's, 16'x 24' - two	1993	2020	27	14,500	1	24,000	889	Rehabilitated in FY08. Do not replace until needed.
"	Float, Public, 16'x 24' - four	1993	n/a	n/a	21,500	n/a	n/a	n/a	In storage for possible temporary use at ferry terminal.
"	Float, Public 16'x 24' - four	1997	2025	28	28,052	6	48,000	1,714	Replaced FY17-in storage @ Ferry Terminal
"	Float, Public 16'x 24' - four	2014	2034	20	48,852	15	70,000	3,500	In service
"	Float, Finger, 8'x30' - four	2002	2022	20	36,175	3	36,000	1,800	In service
"	Float, Public 16'x 24' - four	2017	2037	20	101,018	18	100,000	5,000	funded 50% by DOT grant-In service
								13,983	Total Floats
<b>Gangways</b>	Gangway, 50', fisherman's, winter	1984	2021	37	10,000	2	12,000	324	ADA requires replacements to be 80' long.
6254	Gangway, 50', fisherman's, summer	2002	2023	21	10,194	4	12,000	571	ADA requires replacements to be 80' long.
"	Gangway, 50', public, heavy-duty	2004	2025	21	7,950	6	10,000	476	ADA requires replacements to be 80' long.
"	Gangway, 50', public, heavy-duty	1997	2020	23	6,225	1	9,000	391	ADA requires replacements to be 80' long.
								1,763	Total Gangways

**FY20 BUDGET**

**Capital Improvement Program**

**EQUIPMENT REPLACEMENT SCHEDULE -**

Current Fiscal Year 2019

Unit/Acct No.	Equipment Description: Make, Model, Year	FY in Service	~ Proposed ~		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
<b>Other Equipment</b>									
6256	Fishermen's Hoist - 200lb	2010	<b>2023</b>	13	8,166	4	10,000	769	In service
"	Fishermen's Hoist - 500lb	2016	2028	12	15,000	9	16,000	1,333	In service
								<u>2,103</u>	Total Hoists
	Pickup, Chev Silverado, 4X4,	2010	<b>2019</b>	n/a	n/a	n/a	n/a	n/a	Transfer in from Fire Dept in FY19
6260	Port Security Building	2013			730,580			5,000	For large repairs/upgrades
6266	General Pier Improvements	2014		30	300,000		400,000	13,333	Funded \$12,894 by cruise ship \$
6268	Boat Pump Out System	2018	2028	10	24,900	9	26,000	2,600	Paid by grant
					1,401,830			<u>33,382</u>	<b>Total Harbor Dept</b>
<b>PARKS SECTION - #2159</b>									
5448	Museum in the Streets signage	2013	2033	20	25,553	14	80,000	4,000	Funded by cruise ship \$
6300	Benches, Lights, Pergola, Park Components	various	2045	40	75,000	26	90,000	2,250	various park components
6302	Grant Park Reserve	2018	2058	40	238,000	39	240,000	6,000	
6304	Tree Planting							8,000	annual tree replacement funding
6306	Park Irrigation Systems	2001 - 18	2030	25	70,000		75,000	3,000	replacement reserve
6308	Skatepark Reserve	2017	2048	31	120,000	29	140,000	4,516	new replacement/maint reserve
6310	Mt. Desert Cemetery				60,000			0	current \$ in fund is from a will
6312	Playground Equipment - Park Street	2018	2043	25	160,610	24	160,000	6,400	
"	Playground Equipment - Town Hill	2007	2032	25	90,100	13	110,000	4,400	10,800
6314	Launch Ramp, Hadley Point	2006	2036	30	50,468	17	81,000	2,700	
6316	Tennis & Basketball Courts	1991	2025	34	43,303	6	150,000	4,412	expedite T.Court to FY2020
6318	Village Green Bandstand, Rebuilt	2010	2040	30	37,000	21	44,000	1,467	
6332	Glen Mary Wading Pool	2009	2034	25	141,891	15	220,000	8,800	
6334	Harborview Park	1990	2023	33		4	1,300,000	5,000	
6336	Downtown Signage Reserve	2015	2035	20	240,000	16	240,000	12,000	
					1,351,925			<u>72,945</u>	<b>Total Parks Section</b>
<b>COMFORT STATION SECTION - #2170</b>									
2170-6350	Newport Comfort Station	2011	2051	40	328,792	32	400,000	10,000	funded mostly by cruise ship \$
"	Town Pier Comfort Station	2015	2055	40	117,115	36	130,000	3,250	funded mostly by cruise ship \$
"	Village Green Comfort Station (@ PD)	1989	2029	40	51,000	10	85,000	2,125	
"	Athletic Field Comfort Station	1986	2025	39	30,000	6	260,000	6,667	expedite replacement
					526,907			<u>22,042</u>	<b>Total Comfort Stations</b>
<b>HIGHWAY DIVISION - #2177</b>									
68-9901	Air Compressor, Mobile, Leroi, 180 cfm	1999			15,000				Do not replace. Share w/Water
76-9801	Air Comp @ Garage; IRT30-10hp	2018	2038	20	4,841	19	5,000	250	402
99-1002	Lincoln Arc welder Mod WP22567	1991	<b>2024</b>	33	5,260	5	5,000	152	#6400
24-1401	Backhoe - Case, 590SN with loader, 4x4	2014	2026	12	103,782	7	143,000	11,917	#6402
99-0002	Chipper-, Vermeer, M#BC1500	2019	<b>2039</b>	20	57,202	20	59,000	2,950	#6404
<b>Equipment Lifts - #6412</b>									
99-0001	Truck Lift, Rotary, 15 ton, 4 Post	2000	<b>2021</b>	21	20,000	2	43,000	2,048	(repaired in FY19)
99-0401	Car Lift, Rotary, 5 ton 2 Post	2004	2024	20	8,000	5	10,000	500	<u>2,548</u>
30-9001	Road Grader - John Deere, 670B	1990	<b>2021</b>	31	125,000	2	70,000	2,258	purchase used in FY21 -#6408
	Parking Meters	2019	2034	15	500,000	15	400,000	26,667	#6410
23-1502	Wheel Loader -Case 621F	2015	2027	12	134,630	8	180,000	15,000	#6414
26-1601	Excavator; Bobcat E85	2017	2029	12	94,104	10	110,000	9,167	#6416
91-1503	Snowblower - Larue Model D40	2016	2036	20	84,544	17	86,000	4,300	#6418

**FY20 BUDGET**

**Capital Improvement Program**

**EQUIPMENT REPLACEMENT SCHEDULE -**

Current Fiscal Year 2019

Unit/Acct No.	Equipment Description: Make, Model, Year	FY in Service	~ Proposed ~		Orig. Cost Equipped (Total)	Proposed Years Until Replaced	Replacement Cost in Chosen Year	Annual Funding Year One	Comments
			Replacement Fiscal Year	Replacement Age					
15-1800	Fuel Pump System (Eq-'14, softw-'18)	2018	2028	10	43,064	9	63,000	6,300	#6422
25-1201	Sidewalk Plow - Trackless MT6, w/tools	2013	2024	11	132,435	5	152,000	13,818	#6424
37-9701	Steamer/Pressure Washer,	2009	<b>2019</b>	10	9,500	0	11,000	1,100	#6430
12-1800	Sweeper: Galaxy, R6, Vacuum Type, 2018	2018	2023	5	191,910	4	195,000	39,000	#6436
#6438	Public Works Complex / Solar	2016	2023	7	0	4	77,000	11,000	fund purchase of roof solar panels
17-0004	Tag Trailer - Custom, Flat Bed, 20 Ton	2000	2025	25	17,000	6	21,000	840	#6442
	Brine Mixing Equipment	2016	2024	8	15,000	5	13,000	1,625	#6444
10-1602	Swenson Liquid Anti-icer tank	2016	2036	20	15,520	17	18,000	900	#6446
#6448	Street Lights, Electric (40) - Main Street	1975	2023	48	87,500	4	320,000	6,667	
"	Street Lights, Electric (7) - West Street	2013	2053	40	19,600	34	50,000	1,250	<u>7,917</u>
<b>Light Trucks - #6450</b>									
03-1701	Pickup - Chevy Silv 3500 1 Ton	2017	2025	8	62,167	6	63,000	7,875	Mechanic's. Price includes plow, sander, eqpmt, etc.
02-0803	Pickup - Ford, 3/4 Ton, 4x4, with plow	2008		-2008	45,000		0	0	Transferred as PWD's truck
02-1401	Pickup - Chevy, 3/4 Ton, 4x4, Crew Cab	2014	<b>2020</b>	6	38,110	1	62,000	10,333	Foreman's. Price includes plow, sander, eqpmt etc.
03-1800	Dump Truck - '18 Chev Silvr 1 Ton	2018	2026	8	67,217	7	60,000	7,500	
02-1601	Ford 250 XL 3/4 Ton	2016	2024	8	37,481	5	40,000	5,000	Supt's. Price includes plow, sander, eqpmt, etc.
03-1501	Dump Truck, Chevy 1 Tn; HD3500	2015	<b>2022</b>	7	59,932	3	82,000	11,714	<u>42,423</u> #6450
<b>Heavy Trucks - #6452</b>									
08-0210	Salt Truck - Freightliner M#108SD (w/ sander)	2019	<b>2034</b>	15	160,164	15	185,000	12,333	Price includes drop-in sander, radio, beacons, etc.
08-0712	Plow Truck- Volvo VHD 42B200, Muni Body	2007	<b>2022</b>	15	129,300	3	200,000	13,333	Price includes plow, wing, sander, radio, beacons, etc.
09-0801	Plow Truck - 2008 IH 7600, Dump, Wheeler	2010	2025	15	140,848	6	200,000	13,333	Wheeler - 2008 model year, but bought new.
08-1202	Plow Truck - 2012 IH 7500, Dump, Single Axle	2012	2027	15	148,331	8	200,000	13,333	Price includes plow, wing, sander, radio, beacons, etc.
08-1502	Plow Truck - 2015 Freightliner Single Axle	2015	2030	15	155,712	11	205,000	13,667	<u>66,000</u> #6452
22-1601	Bobcat - S550 Skid Steer Loader	2017	2029	12	38,140	10	32,000	2,667	#6453
	Bobcat - Grinder attachment	2017	2032	15	11,050	13	15,000	1,000	"
	Bobcat - Sweeper attachment	2017	2032	15	3,000	13	7,500	500	
	Bobcat - Breaker attachment	2018	2033	15	7,415	14	8,000	533	<u>4,700</u>
<b>Other Equipment</b>									
63-9002	Roller - Vibratory, Bomag	1990	<b>2020</b>	30	40,000	1	42,800	1,427	Bought used in FY99. #6454
	Electric Forklift	2012	2032	20	22,585	13	30,000	1,500	Do Not Replace?
14-8101	Bulldozer - John Deere, Crawler	1981	See Note	n/a	n/a	n/a	n/a	n/a	Do not replace. When worn out, rent one.
					2,850,344			273,756	<b>Total Highway Division</b>

**SOLID WASTE DIVISION - #2179**

#6455	Waste Oil Furnace - Clean Burn 2500	2016	<b>2023</b>	7	5,261	4	5,300	757	Possibly move to Solid Waste; depend on SW renov's
#6456	2- Single Sort Units (res-15; com-36)-used	2018	2048	30	51,000	29	65,000	2,167	New Canopy in FY21
#6458	Transfer Station/Recycling	2018	2058	40	2,200,000	39	0	2,000	
#6460	3 - 48' Trailers	2018	2038	20	236,700	19	240,000	12,000	
#6462	Compactor Unit w/Hopper	2018	2048	30	59,345	29	100,000	3,333	
#6464	Skid Steer	2018	2028	10	45,000	9	45,000	4,500	
#6466	Yard Tractor Cab	2018	2038	20	75,000	19	75,000	3,750	
#6468	Solar Panels for Transfer Station		2023				60,000	10,000	
02-1010	Pickup-GMC, 3/4 Tn w/plow	2009			31,000			0	Transfer in from Highway
					2,703,306			38,507	<b>Total Solid Waste Division</b>

**GRAND TOTALS**

12,312,855

817,788 **Total Annual Depreciation**