

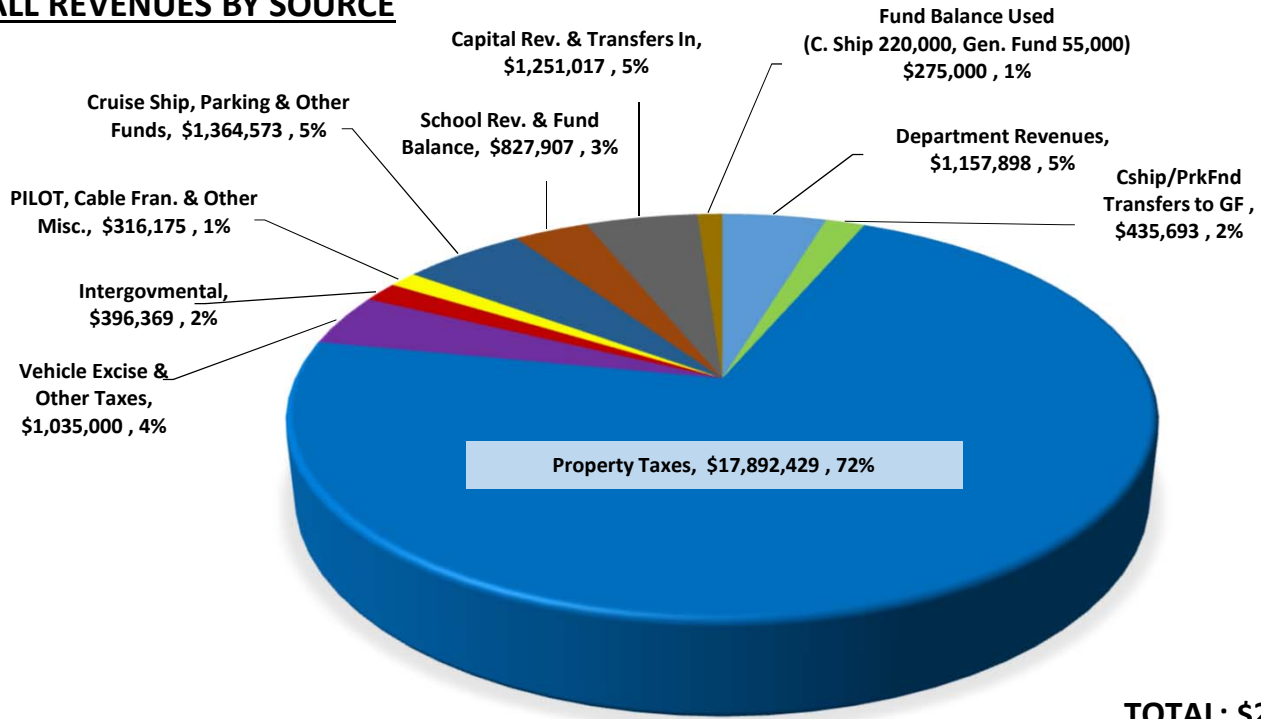
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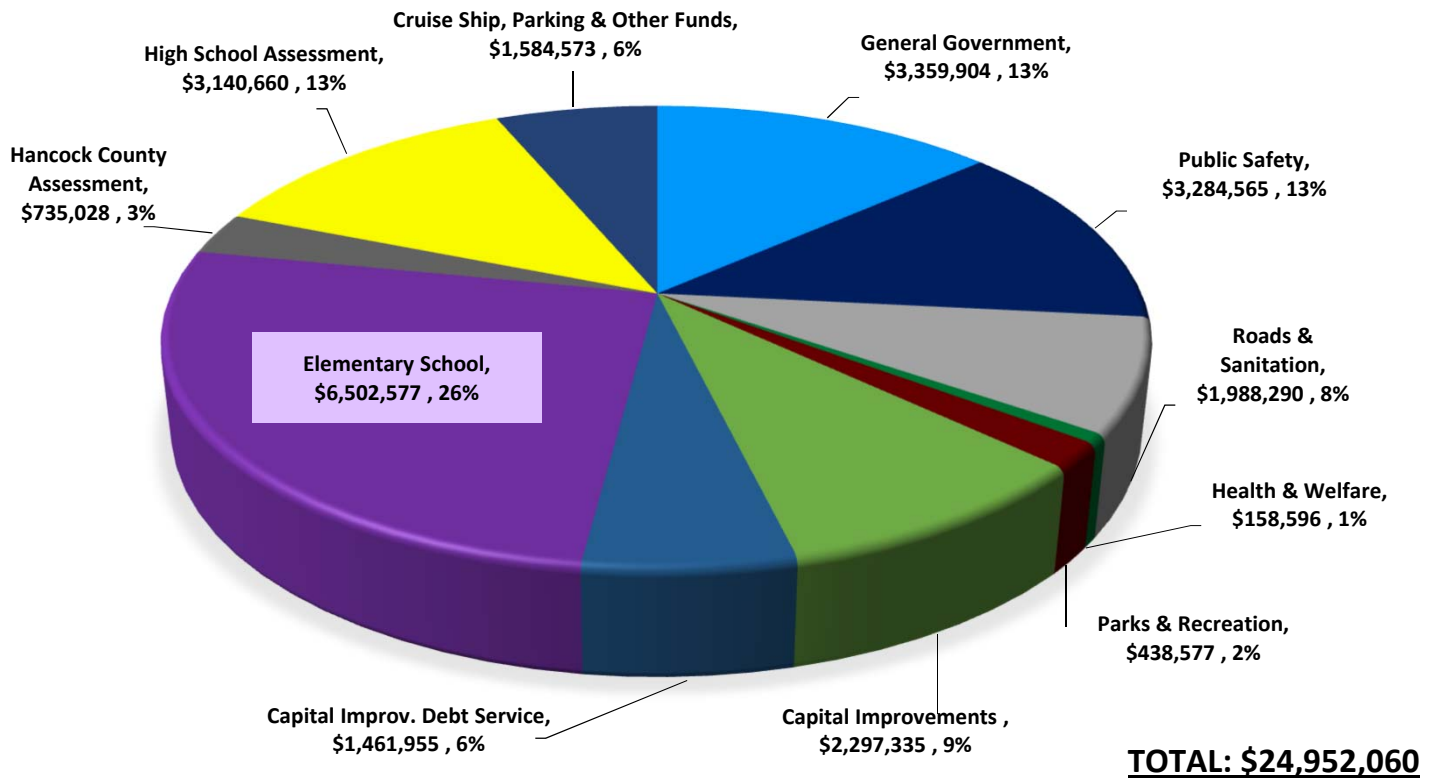
Fund Balance History: As Per Audit

	-----Assigned-----			Unassigned	Total
	Working Capital (10% of Revenues)	Insurance Reserve	Encumbrances		
Audited 6/30/2006	\$1,310,000		\$62,129	\$294,817	\$1,666,946
Audited 6/30/2007	\$1,340,000		\$114,202	\$702,199	\$2,156,401
Audited 6/30/2008	\$1,470,000		\$37,015	\$557,559	\$2,064,574
Audited 6/30/2009	\$1,488,000		\$45,497	\$237,685	\$1,771,182
Audited 6/30/2010	\$1,508,000	\$ 57,000	\$70,320	\$696,033	\$2,331,353
Audited 6/30/2011	\$1,589,000	\$57,000	\$27,185	\$850,243	\$2,523,428
Audited 6/30/2012	\$1,706,000	\$85,000	\$25,287	\$1,170,977	\$2,987,264
Audited 6/30/2013	\$1,745,000	\$528,333	\$36,253	\$840,746	\$3,150,332
Audited 6/30/2014	\$1,783,000	\$500,000	\$20,575	\$623,932	\$2,927,057
Audited - 6/30/2015	\$1,819,000	\$500,000	\$25,374	\$322,092	\$2,666,466
Audited - 6/30/2016	\$1,878,000	\$500,000	\$44,591	\$509,311	\$2,931,902
Audited - 6/30/2017	\$1,905,000	\$500,000	\$54,077	\$621,603	\$3,080,680
Use of Fund Bal. for Highway				\$ (57,000)	\$ (57,000)
Ann'l Fund Bal Adj for W/Cap-'17 audit	\$ 36,000			\$ (36,000)	
Use of Fund Balance for FYCIP Overlay				\$ (85,000)	\$ (85,000)
Est. Underspending of Exps			\$ 10,423	\$ 42,765	\$ 42,765
Est. Excess Revenue Received				\$ 36,531	\$ 46,954
Audited - 6/30/2018	\$ 1,941,000	\$ 500,000	\$ 64,500	\$ 238,051	\$ 238,051
Ann'l Fund Bal Adj for W/Cap-'18 audit	\$ 92,000			\$ (92,000)	
Use of Fund Balance for FYCIP Overlay				\$ (70,000)	\$ (70,000)
Projected - 6/30/2019	\$ 2,033,000	\$ 500,000	\$ 64,500	\$ 85,019	\$ 85,019
<i>(excludes School, CrShip Funds)</i>					

ALL REVENUES BY SOURCE



ALL APPROPRIATIONS BY DEPARTMENT



**TOWN OF BAR HARBOR
NEXT YEAR BUDGET DETAIL REPORT
2020 FISCAL YEAR 2020 BUDGET**

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY 20 TWN MEET
1010 TOWN COUNCIL					
1010 5808 - PROFESSIONAL DUES & LICENSES				\$ 10,860	
MMA	1		\$ 9,400		
ME Service Center Coalition	1		\$ 660		
League Of Towns	1		\$ 800		
TOTAL TOWN COUNCIL					\$ 39,992
1012 TOWN MANAGER					
1012 5808 - PROFESSIONAL DUES & LICENSES				\$ 1,070	
ICMA	1		\$ 900		
MTCMA	1		\$ 170		
TOTAL TOWN MANAGER					\$ 131,109
1014 TOWN CLERK					
1014 5105 - WAGES-HOURLY				\$ 107,453	
Town Clerk - 2.8%	1	\$ 31.99	\$ 66,539		
Deputy Clerk	1	\$ 19.67	\$ 40,914		
TOTAL TOWN CLERK					\$ 124,552
1016 FINANCE					
1016 5100 - WAGES-SALARIES				\$ 163,751	
Treas./Fin Dir. - 2.8%	1		\$ 99,796		
Tax Coll/PR Sprvsr. - 2.5%	1		\$ 63,955		
1016 5105 - WAGES-HOURLY				\$ 138,840	
Amb Agent/DMV Agent	1	\$ 23.38	\$ 48,630		
Accountant/Cashier	1	\$ 22.10	\$ 45,968		
Accounts Payable	1	\$ 21.27	\$ 44,242		
1016 5115 - WAGES-PART TIME				\$ 6,650	
Backup - Scanning - Filing	350	\$ 19.00	\$ 6,650		
1016 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 37,130	
GUI MUNIS users	1		\$ 1,100		
12 MUNIS software modules	1		\$ 29,030		
MUNIS oper system OSDBA	1		\$ 7,000		
1016 5808 - PROFESSIONAL DUES & LICENSES				\$ 905	
GFOA Membership	1		\$ 175		
Wall St. Journal sub.	1		\$ 460		
Various staff memberships	1		\$ 270		
TOTAL FINANCE					\$ 357,476
TOTAL LEGAL COUNSEL					\$ 47,950

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY 20 TWN MEET
1020 ELECTIONS					
1020 5364 - CONT SRV-LEASE VOTE MACH				\$ 3,600	
Need 2 add'l machines for Pres. Election	2	\$ 1,500	\$ 3,000		
Lease renew. through SOS for 2 current machine:	1		\$ 600		
TOTAL ELECTIONS				\$	18,734
1022 TECHNOLOGY DIVISION					
1022 5334 - CONT SRV-GEN'L & PROF FEES				\$ 4,000	
Gen'l support labor-Grohs	1		\$ 500		
Email support labor-Paramo	1		\$ 500		
BMC Phone labor	1		\$ 1,500		
VMWare-BranchPond	1		\$ 1,500		
1022 5368 - CONT SRV-TECH. LIC & SPPT				\$ 13,700	
CISCO IOS -Smartnet-CDW	1		\$ 1,000		
dotgov.gov domain	1		\$ 400		
DNS hosting-JParamo	1		\$ 60		
Laserfiche maint.-GenCode	1		\$ 3,700		
SSL cert for mail server	1		\$ 63		
Mail Server Maint.	1		\$ 250		
VMWare Spprt-Prod level	1		\$ 3,500		
Mitel phone maint-BMC	1		\$ 400		
Symantec-CDW anti virus	50	\$ 27	\$ 1,350		
WLAN Smartnt wireless-CDW	1		\$ 697		
Firewall - CDW	1		\$ 875		
Email spam filter -CDW	1		\$ 1,150		
NENA 911 fee-ph# locations	1		\$ 255		
1022 5390 - CONT SRV-WEB SITE SERVICES				\$ 14,900	
People's GIS Maps on Line	1		\$ 3,000		
People's Forms/Document Mgr	1		\$ 4,000		
CivicPlus hosting & sup	1		\$ 4,900		
Web broadcast streaming	12	\$ 250	\$ 3,000		
1022 5512 - UTIL-INTERNET/WEB ACCESS				\$ 3,240	
AOS91 internet access	1		\$ 1,500		
UNIV OF ME-IP lease	12		\$ 1,200		
Spectrm-backup & free WIFI	12		\$ 540		
1022 5700 - EQP PURCH-COMPUTER/PRNTRS				\$ 32,700	
Replace/add 11 PC's; avg cost	10	\$ 950	\$ 9,500		
3 Laptops; 1-Asssor/Reval	3	\$ 2,300	\$ 6,900		
PD Interview Camera System	1		\$ 6,500		
Phantom 4 Pro Drone-Fire	1		\$ 2,600		
CF-31 Toughbk tablet-F-Eng5	1		\$ 5,200		
3 printers/scanner replace	3	\$ 550	\$ 1,650		
Contingency	1		\$ 350		
TOTAL TECHNOLOGY DIVISION				\$	164,874

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY 20 TWN MEET
1024 MUNICIPAL BUILDING					
1024 5115 - WAGES-PART TIME				\$ 21,530	
	1	\$ 18.82	\$ 21,530		
1024 5300 - CONT SRV-FIRE/SECRTY ALARM				\$ 1,785	
Eagle F-ann'l elevtr tests	1		\$ 275		
Eagle-ann'l fire monitoring	1		\$ 375		
Eagle-Full fire inspection	1		\$ 870		
Eagle-Panic Alarms monitoring	1		\$ 265		
1024 5324 - CONT SRV-ELEVATORS				\$ 3,790	
Contract-Qtrly inspections	1		\$ 3,465		
Otis-Ann'l State test	1		\$ 200		
Ann'l St inspect-Nat. Elev.	1		\$ 125		
1024 5370 - CONT SRV-SPRINKLERS				\$ 2,195	
Ann'l 6" Water div fee-	1		\$ 1,020		
Johnsn Contrl-ann'l inspection	1		\$ 725		
Interstate Fire-server room	1		\$ 450		
TOTAL MUNICIPAL BUILDING					\$ 79,511
TOTAL TOWN OFFICES					\$ 42,745
TOTAL EMPLOYEE BENEFITS					\$ 1,598,164
1030 CODE ENFORCEMENT DIV					
1030 5105 - WAGES-HOURLY-CEO				\$ 63,981	
	1	\$ 30.76	\$ 63,981		
TOTAL CODE ENFORCEMENT DIV					\$ 101,923
1032 ASSESSING					
1032 5105 - WAGES-HOURLY				\$ 44,491	
	1	\$ 21.39	\$ 44,491		
1032 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 12,100	
ESRI-Arcview Pad, Prim & Runtm	1		\$ 3,500		
VISION-5 users & GIS Maint	1		\$ 6,600		
WebAssessor, People Forms	1		\$ 2,000		
TOTAL ASSESSING					\$ 148,088
1034 PLANNING					
1034 5100 - WAGES-SALARIES				\$ 138,200	
PLANNING DIRECTOR - 2.8%	1		\$ 83,200		
PLANNER (NEW POS.)	1		\$ 55,000		
1034 5105 - WAGES-HOURLY- OFFICE MGR				\$ 43,326	
	1	\$ 20.83	\$ 43,326		
TOTAL PLANNING					\$ 209,871

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY 20 TWN MEET
1036 MISCELLANEOUS					
1036 5334 - CONT SRV-POLCO/BH ENTERPRS				\$ 8,700	
Polco annual fee	1		\$ 1,500		
Nina St. Germain/BH Enterp.	12	\$ 600	\$ 7,200		
TOTAL MISCELLANEOUS				\$	246,583
1042 FIRE					
1042 5105 - WAGES-HOURLY (11) + 1				\$ 619,869	
Assistant Chief w/ stipends	1		\$ 57,322		
Captain w/ stipends	1		\$ 55,041		
Captain w/ stipends	1		\$ 54,988		
Param. w/ longevity and educatn	1		\$ 53,749		
Paramedic	2	\$ 52,568	\$ 105,136		
EMT-Advanced w/ edu. stipend	2	\$ 52,155	\$ 104,310		
EMT - Basic	2	\$ 49,820	\$ 99,640		
New employee w/ EMT-B .75FTE	1		\$ 36,208		
Paramedic w/ longevity	1		\$ 53,475		
1042 5110 - WAGES-OVERTIME				\$ 68,133	
Scheduled OT	1		\$ 63,633		
.75 FTE new employee	1		\$ 4,500		
1042 5115 - WAGES-PART TIME-CALL FORCE				\$ 17,637	
Per Diem for one shift	1		\$ 6,717		
Call firefighter \$1.00 increase to \$12	1		\$ 10,920		
1042 5150 - WAGES-HOLIDAY LEAVE				\$ 27,925	
Assistant Chief	1		\$ 2,562		
Captain	1		\$ 2,460		
Captain	1		\$ 2,472		
Paramedic	1		\$ 2,390		
Paramedic	1		\$ 2,403		
2 EMT-Advanced	2	\$ 2,331	\$ 4,662		
EMT-basic	2	\$ 2,227	\$ 4,454		
Add'L new employee .75FTE	1		\$ 1,822		
Paramedic	2	\$ 2,350	\$ 4,700		
1042 5368 - CONT SRV-COMPUTER LIC & SPPT				\$ 8,985	
Emergency reporting sys. annual maint. fee	1		\$ 1,832		
Image trend Amb run reptng (2)	1		\$ 175		
NEMSIS Brid prgrm for Tritch Amb	1		\$ 500		
Tritech Amb support-ImgTrnd	1		\$ 2,732		
Medicare Internet bill-Ability	1		\$ 2,366		
Cradlepnt-Veh CAD-Rsq1/Lad	2	\$ 114	\$ 228		
Cellular connect-Netmotion	6	\$ 50	\$ 300		
Spillman annual maintenance	1		\$ 852		
1042 5378 - CONT SRV-TESTNG-EQUIPMENT				\$ 6,735	
Flow testing of SCBA regulators	21	\$ 50	\$ 1,050		
Air compressor; air quality	1		\$ 750		
Ground ladders	1		\$ 500		
Apparatus pump test	1		\$ 850		
Zoll monitor/defib calibration	2	\$ 1,370	\$ 2,740		
Aerial ladder test	1		\$ 845		

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY 20 TWN MEET
1042 FIRE CONTINUED					
1042 5410 - SUPPLIES-UNIFORMS & CLOTHING				\$	9,450
Fire uniforms	12	\$ 650	\$ 7,800		
Additional new hire	1		\$ 650		
Uniforms - call firefighters	1		\$ 1,000		
1042 5458 - SUPPLIES-VEHICLE SUPPLIES				\$	7,600
Tires for engine	2	\$ 600	\$ 1,200		
Other recurring Fire Trks	1		\$ 3,400		
Amb vehicles	1		\$ 3,000		
1042 5704 - EQP PURCH-OPERATING				\$	6,170
Other ambulance equipment	1	\$ 1,000	\$ 1,000		
tower light/charge kit	2	\$ 615	\$ 1,230		
Port. rechargeable flashlights	4	\$ 285	\$ 1,140		
Fire department equipment	1	\$ 1,000	\$ 1,000		
EMS pediatric training mannequin	1	\$ 1,800	\$ 1,800		
1042 5808 - PROFESSIONAL DUES & LICENSES				\$	3,471
Intern'l Assoc. of Fire Chiefs	1		\$ 239		
Nat'l Fire Prot. Assoc. online	1		\$ 1,395		
National Fire Prot Association	1		\$ 165		
ME State Fed. of Firefighters	1		\$ 300		
Hancock Cty Ffighters Assoc	1		\$ 100		
Atlantic Partners (EMS)	1		\$ 900		
Maine Fire Chiefs Association	1		\$ 92		
EMS Service Fees	1		\$ 280		
1042 5844 - TRAINING/WORKSHOPS/ETC				\$	3,755
2 call ff's to the academy	1		\$ 450		
Capt. to Fire Officer I & II	1		\$ 1,200		
Misc FF training & classes	1		\$ 600		
Vol. Combination F Chief Symp.	1		\$ 380		
EMS certs training	1		\$ 1,000		
Child safety conference	1		\$ 125		
TOTAL FIRE				\$	933,497
1043 PUBLIC FIRE PROTECTION					
1043 5510 - PUBLIC FIRE PROTECTION-HYDRANT			\$ 585,602		
TOTAL PUBLIC FIRE PROTECTION				\$	585,602
1045 POLICE					
1045 5105 - WAGES-HOURLY (12)				\$	680,448
Lieutenant w/.50 longevity	1	\$ 32.46	\$ 67,517		
Lieutenant w/.40 longevity	1	\$ 32.36	\$ 67,309		
Sergeant	1	\$ 28.40	\$ 59,072		
On Duty Supervisor Compensation	365	\$ 15.00	\$ 5,475		
Patrol Officer w/.25 longevity	1	\$ 25.73	\$ 53,518		
Patrol Officer w/.40 longevity	1	\$ 25.88	\$ 53,830		
7 Patrol Officers	7	\$ 25.48	\$ 370,989		
Admin Lt. On Call - \$7.50 daily	365	\$ 7.50	\$ 2,738		
1045 5108 - WAGES-PD ADMIN ASST				\$	47,590
	1	\$ 22.88	\$ 47,590		

	QUANTITY	PER UNIT COST	UNIT COST	DETAIL	FY 20 TWN MEET
1045 POLICE CONTINUED					
1045 5122 - WAGES - MDEA					\$ 72,108
Base wage	1	\$ 33.26	\$ 69,181		
Holiday pay	88	\$ 33.26	\$ 2,927		
1045 5310 - CONT SRV-CLEANING SERVICES					\$ 13,618
2 wks x 26 times = \$393	26	\$ 393	\$ 10,218		
4 Floor Refinish	4	\$ 250	\$ 1,000		
Trash Collect- \$7 x 4 pr wk	1		\$ 1,500		
Ireson Hill maint.	12	\$ 75	\$ 900		
1045 5368 - CONT SRV-COMPUTER LIC & SPPT					\$ 11,778
Annual Arbitrator Support (In-Car Video Sys.)	5	\$ 188	\$ 940		
Spillman annual maintenance	1		\$ 5,738		
Cradlepoint annual Support	5	\$ 120	\$ 600		
Speed trailer/messg board - all traffic sol.	2	\$ 1,300	\$ 2,600		
Cellular connect. - Netmotion	5	\$ 100	\$ 500		
Power DMS - Docmnt Mgt System	1		\$ 1,400		
1045 5704 - EQP PURCH-OPERATING					\$ 12,000
Armour vests, flashlights, misc. equip.	1		\$ 5,000		
New eqpmnt - 3 Part-time officers	1		\$ 7,000		
TOTAL POLICE					\$ 1,283,376
1047 DISPATCH					
1047 5105 - WAGES-HOURLY					\$ 182,728
L. Bartlett longevity	4	\$ 21.90	\$ 182,208		
	1		\$ 520		
1047 5150 - WAGES-HOLIDAY LEAVE					\$ 7,782
4 staff 11 holidays	352	\$ 22.11	\$ 7,782		
1047 5368 - CONT SRV-COMPUTER LIC & SPPT					\$ 1,644
911 Call recorder-Acorn	1		\$ 1,300		
DMV Network Access-Openfox	2	\$ 172	\$ 344		
TOTAL DISPATCH					\$ 234,853
1049 PUBLIC SAFETY BUILDING					
1049 5602 - REPAIRS-BUILDINGS					\$ 2,600
Modern Pest Control	1	\$ 900	\$ 900		
Building repairs	1	\$ 1,700	\$ 1,700		
TOTAL PUBLIC SAFETY BLDG					\$ 49,904
TOTAL STREET LIGHTS					\$ 71,575
1053 HARBOR					
1053 5105 - WAGES-HOURLY-HARBORMASTER					\$ 57,720
Includes longevity pay	1	\$ 27.75	\$ 57,720		
TOTAL HARBOR					\$ 125,758
TOTAL PARKS & RECREATION					\$ 438,577

		PER UNIT				FY 20
	QUANTITY	COST	UNIT COST	DETAIL		TWN MEET
TOTAL GENERAL ASSISTANCE					\$	1,187
TOTAL COOPERATING AGENCIES					\$	57,681
TOTAL COMFORT STATIONS					\$	99,728
1075 PUBLIC WORKS						
1075 5105 - WAGES-HOURLY					\$	46,779
	1	\$ 22.49	\$	46,779		
1075 5368 - CONT SRV-COMPUTER LIC & SPPT					\$	760
Secondary Lic-ESRI Arcview	1	\$ 300	\$	300		
AutoCAD & Arcview Engine	1	\$ 460	\$	460		
TOTAL PUBLIC WORKS					\$	153,081
1077 HIGHWAY DIV						
1077 5105 - WAGES-HOURLY (10)					\$	454,334
Foreman	1	\$ 24.17	\$	50,274		
Mechanic	2	\$ 23.32	\$	97,011		
Eq Oprtr	2	\$ 21.75	\$	90,480		
Driver A	2	\$ 20.77	\$	86,403		
Driver B	3	\$ 20.56	\$	128,294		
Longevity	1		\$	1,872		
1077 5368 - CONT SRV-COMPUTER LIC & SPPT					\$	6,592
On line HD Truck data access	1		\$	195		
MV Reporter Data-All Data LLC	1		\$	1,500		
Vehicle Scan Tool -CoastalAuto-Encore	1		\$	697		
Fuel System Maint-SynTech	1		\$	1,200		
PeopleGIS-Stormwtr module	1		\$	3,000		
1077 5370 - CONT SRV-SPRINKLERS					\$	885
Town Flat Sprinkler fee-3"	1	\$ 510	\$	510		
Annual Sprinkler test	1	\$ 375	\$	375		
1077 5704 - EQP PURCH-OPERATING					\$	11,000
Mechanic's Tool Replacement	1	\$ 1,500	\$	1,500		
Mig Welder	1	\$ 4,500	\$	4,500		
Hand Tool Replacement	1	\$ 500	\$	500		
Truck Scan Tool	1	\$ 4,500	\$	4,500		
TOTAL HIGHWAY DIV					\$	1,111,669
1079 SOLID WASTE						
1079 5105 - WAGES-HOURLY					\$	132,122
Superintendent	1	\$ 22.30	\$	46,384		
Trx Stat/Recyl atndnts	2	\$ 20.36	\$	84,698		
Longevity	1	\$ 0.50	\$	1,040		
TOTAL SOLID WASTE					\$	723,540
TOTAL ASSESSMENTS					\$	3,924,019
TOTAL OPER TRANSFERS IN/OUT					\$	8,182,943
GRAND TOTAL					\$	21,288,563

Debt Service

A Responsibility of the Finance Department

Debt Ratios

State Law restricts the amount of debt that a municipality may incur by limiting it to a percentage of the total assessed value of the Town. This is similar in some sense to the way banks limit the amount an individual may borrow to a debt ratio relating their total indebtedness to their net worth. The following is the quotation from State Law, 30a MRSA 5702.

No municipality may incur debt which would {1} cause its total debt outstanding at any time, exclusive of debt incurred for school purposes, for storm or sanitary sewer purposes, for energy facility purposes or for municipal airport purposes to exceed 7 1/2% of its last full state valuation, ... {2} A municipality may incur debt for school purposes to an amount outstanding at any time not exceeding 10% of its last full state valuation, ... {3} for storm or sanitary sewer purposes to an amount outstanding at any time not exceeding 7 1/2% of its last full state valuation, ... {4} and for municipal airport and special district purposes to an amount outstanding at any time not exceeding 3% of its last full state valuation, ...; {5} provided, however, that in no event may any municipality incur debt which would cause its total debt outstanding at any time to exceed 15% of its last full state valuation, {6} or any lower percentage or amount that a municipality may set.

For the purposes of this section, full state valuation shall mean the state valuation most recently certified by the State Tax Assessor pursuant to Title 36, Section 381, adjusted to 100%.

The statutory debt limits are considered by most investment counselors to be too high. The Maine Municipal Bond Bank does not like to see ratios in excess of 5% of the Full State Valuation. Moody's Investor Service views debt burdens of 3 to 4% as average.

Bar Harbor's debt to value ratio is well within recommended limits at: 1.4%

For details, please see the analysis on page two.

Notes:

- {1} Referred to below as General Purpose Debt
- {2} Referred to below as School Purpose Debt
- {3} Referred to below as Sewer Purpose Debt
- {4} Referred to below as Airport and Special District Purpose Debt
- {5} Referred to below as Total Debt

Bond Issues

B	2002	Underground Water Tank Purchase
C	2004	Emerson/Connors Heating System - Conventional
D	2005	Agamont Park and Seawall Project
E	2005	USDA Rural Development Refunding Issue - Hulls Cove Sewer
F	2010	Public Works Projects - FY10
G	2012	Sewer System Improvements: 2011
H	2012	Water System Improvements: 2011
I	2012	Water System Improvements: 2012 - SRF
J	2013	Public Works Complex: 2013 - Garage, Fueling Station, Salt/Sand Shed, Pole Barn and Offices
K	2014	Municipal Building Renovations & Downtown Signage: FY15 -
L	2015	Rte #3 Water Mains & Public Safety Bldg Envelope-FY16
M	FY17	Transfer Station Renovations
M	FY18	Public Safety Building Slab
M	FY18	Fire Dept - New Ladder Truck
N	FY19	Ferry Terminal Land Acquisition
N	FY19	Parking Meter System
O	FY19	Ferry Terminal Land Acquisition-Taxable Portion for Bay Ferries

Debt Service

A Responsibility of the Finance Department

Schedule of Debt Outstanding

Bond Issue	Purpose	Last Payment	Outstanding Principal RNY 6/30/19	Type Of Obligation	Creditor
General Purpose Debt {1}					
B	Underground Water Tank Purchase	FY22	137,892	G.O. Bond	Maine Bond Bank/SRF
n/a	Hancock County Overlapping Debt	n/a	0		
E	Agamont Park & Seawall '05	FY25	240,000	G.O. Bond	Roosevelt & Cross, Inc.
F	Public Works Projects - FY10 (& Water)	FY30	2,365,000	G.O. Bond	Hutchinson, Shockey, E
H	Water System Improvements: 2011	FY32	1,626,992	G.O. Bond	Morgan Stanley & Co
I	Water System Improvements: 2012 SRF	FY33	1,918,938	G.O. Bond	Maine Municipal Bond E
J	Public Works Complex: 2013	FY34	2,690,000	G.O. Bond	Robert W. Baird, Co. Inc
K	Muni Bldg Renov & Signage	FY35	1,945,000	G.O. Bond	Morgan Stanley & Co
L	Public Safety Bldg & Rte #3 Water Mains	FY36	1,785,000	G.O. Bond	Roosevelt & Cross, Inc.
M	Transfer Stat, PubSaf Bldg, Ladder Truck	FY38	2,910,000	G.O. Bond	Eastern Bank
N	Ferry Terminal Land & Parking Meters	FY39	2,875,000	G.O. Bond	Roosevelt & Cross, Inc.
O	Ferry Terminal Land - Taxable Portion	FY39	1,225,000	G.O. Bond	Robert W. Baird, Co. Inc
Total General Purpose Debt			19,718,822		
School Purpose Debt {2}					
n/a	MDI High School Overlapping Debt	n/a	524,075	Our 38.29% share of \$1,368,700	
C	Emerson/Conners Heating System '04	FY25	325,833	G.O. Bond	Maine Municipal Bond E
Total School Purpose Debt			849,908		
Sewer Purpose Debt {3}					
D	USDA Refunding Issue - Hulls Cove	FY28	405,000	G.O. Bond	Roosevelt & Cross, Inc.
G	Sewer System Improvements: 2011	FY32	918,008	G.O. Bond	Morgan Stanley & Co
Total Sewer Purpose Debt			1,323,008		
Airport and Special District Purpose Debt {4}					
n/a	None		0		
Total Airport & Special Dist. Debt			0		
TOTAL DEBT {5}			21,891,738		

Notes:

- A. 2018 Full State Valuation - \$1,577,200,000
2017 - \$1,493,600,000

DEBT RATIOS *	Total	Statutory Limit	Statutory Limit Exceeded?	ME Bond Bank Recommended Maximum	Town Policy Recommended Maximum
{1} General Debt	1.3%	7.5%	No		
{2} School Debt	0.1%	10.0%	No		
{3} Sewer Debt	0.1%	7.5%	No		
{4} Airport & Spec.Dist.De	0.0%	3.0%	No		
{5} Total Debt *	1.4%	15.0%	No	5.0%	5.0%

* As a percent of Estimated Full State Valuation Next Year

Town of Bar Harbor

12/20/2018

Past & Proposed Bonding Activity

Projects	Date	Amount	Years	Outstanding Balance @ 6/30/19	Who Pays?	FY Annual Debt Service \$ Impact
Bonds already issued:						
Concrete water Storage Tank	2/1/2002	\$ 750,000	20	\$ 137,482	Water users	\$ 49,000
Emerson Connors Heating System	5/1/20004	\$ 805,000	20	\$ 325,833	Taxpayers	\$ 60,000
Agamont Park & Seawall	2/1/2005	\$ 800,000	20	\$ 240,000	Taxpayers	\$ 49,000
Hulls Cove Sewer Plant upgrade	2/1/2005	\$ 800,000	20	\$ 405,000	Sewer Users	\$ 51,000
Pub.Wrks-Roads & Sidewalks, etc.	5/1/2010	\$ 3,700,000	20	\$ 1,850,750	Taxpayers	\$ 230,000
(water portion-mains)		\$ 600,000	20	\$ 330,000	Water Users	\$ 43,000
(Newprt Comf Station)		\$ 335,000	20	\$ 184,250	Cr.Ship Fees	\$ 34,000
Sewer Mains	9/15/2011	\$ 1,316,000	20	\$ 918,008	Sewer users	\$ 87,000
Ref. Water Co. Purchase & Mains	9/15/2011	\$ 2,515,000	10	\$ 1,626,992	Water users	\$ 335,000
Duckbrook Pumphouse/UV Treatment	10/1/2012	\$ 2,662,957	20	\$ 1,918,938	Water users	\$ 154,000
Public Works Complex	8/15/2013	\$ 3,350,000	20	\$ 2,690,000	Taxpayers 2/3	\$ 156,000
(water portion-lease)					Water users 1/3	\$ 79,000
Municipal Building Renovations	8/15/2014	\$ 2,200,000	20	\$ 1,760,000	Taxpayers	\$ 172,000
Wayfinding Signage	8/15/2014	\$ 242,000	15	\$ 185,000	Cr.Ship Fees	\$ 22,000
Public Safety Building	8/25/2015	\$ 400,000	20	\$ 340,000	Taxpayers	\$ 32,000
Rte #3 Water main replacement	8/25/2015	\$ 1,700,000	20	\$ 1,445,000	Water users	\$ 136,000
SolW Station & Fire Station & Ladder	10/31/2017	\$ 3,070,000	15-20	\$ 2,910,000	Taxpayers	\$ 332,000
Ferry Terminal Land		\$ 3,500,000	20	\$ 3,500,000	Taxpayers	\$ 250,000
Parking Meters		\$ 600,000	5	\$ 600,000	Parking Fees	\$ 129,000
Totals - Bonds Issued & Outstanding	@6/30/2019	\$ 29,345,957		\$ 21,367,253		\$ 2,400,000
Debt Service is:						
By Fund: General Fundd (\$22 million annual Approp.)	-5% of bud			\$ 13,616,583	Taxpayers	\$ 1,281,000 54%
Cruise Ship Fd (\$.8 million annual Approp.)	-7% of bud			\$ 369,250	Cruise Ship Fees	\$ 56,000 2%
Sewer Fund (\$2.1 million annual Approp.)	-7% of bud			\$ 1,323,008	Sewer users	\$ 138,000 6%
Water Fund (\$2.0 million annual Approp.)	-40% of bud			\$ 5,458,412	Water Users	\$ 796,000 33%
Parking Fund (\$.5 million annual Approp.)	-25% of bud			\$ 600,000	Parking Fees	\$ 129,000 5%
						100%
Town Meeting						
Proposed Bonds-FY2020:	Vote					
School Renovations	Nov. 2019	\$ -	20		Taxpayers	\$ -

Administrative Services

1016-xxxx

Administrative Services is the cost to the General Fund of providing accounting and management services to the Sewer and Water Funds. We charge a flat amount each quarter, to cover all administrative services to the Sewer and Water Funds and the revenues are reflected in the Finance department.

Finance Department Expenses

Finance Dept. General Fund Budget for FY2019			350,562
Finance Dept. "Rent" of Muni.Bldg.	1040 Sq.Ft. X	\$13.42 /Sq.Ft.	13,957
Finance Dept. Employee Benefits	Wages = \$299,495	Benefits Rate= 38.0%	113,808
Computer Time: Hardware and Software Capital Cost (From C.I.P. Fund)			4,500
Total Finance Department Cost To Town			482,827

Other Funds' Shares of Finance Department Services		Budget This Year	Allocation of Finance Dept. Cost
Municipal Budget Revenues	FY2019 Bud	20,540,943	78.7%
Sewer Fund Revenues	FY2019 Bud	2,048,400	7.8%
Water Fund Revenues	FY2019 Bud	2,106,302	8.1%
Cruise Ship Fund Revenues	FY2019 Bud	900,942	3.5%
Parking Fund Revenues	FY2020 Bud	500,000	1.9%
Total Town Revenues		26,096,587	100.0%

4310 Administrative Services to the Sewer Fund

Requested

Next Year

Sewer Fund's Share of Normal Finance Department Expenses	(see above)				37,899
Sewer Fund's Share of Management Expenses -					
	Current Hourly Rate	Projected Salary/Day	Days/Yr.	Total	
Public Works Director	(260 days)	\$350.61	45	15,777	
Public Works Office Manager		\$0.00	0	0	
Technical Systems Administrator		\$310.44	24	7,451	
Water Div. Office Mgr		\$173.81	10	1,738	
Finance Director (budgeting)		\$373.38	8	2,987	
Town Manager		\$420.02	6	2,520	
Total Wages and Salaries				30,473	
Benefits	Rate		38.0%	11,580	
Sewer Fund's Share of Management Expenses					42,053
Total Sewer Fund Administrative Services Charge					\$79,952

4312 Administrative Services to the Water Fund

Requested

Next Year

Water Fund's Share of Normal Finance Department Expenses	(see above)				38,970
Water Fund's Share of Management Expenses					
		Salary/Day	Days/Yr.	Total	
Public Works Director		\$350.61	58	20,335	
Water Div. Office Mgr		\$173.81	-10	-1,738	
Finance Director (Budget/Rates/PUC)		\$373.38	16	5,974	
Technical Systems Administrator		\$310.44	14	4,346	
Town Manager		\$420.02	5	2,100	
Total Wages and Salaries				31,018	
Benefits	Rate		38.0%	11,787	
Water Fund's Share of Management Expenses					42,804
Total Water Fund Administrative Services Charge					\$81,774

Administrative Services

1016-xxxx

Requested

Next Year

4816 Administrative Services to the Cruise Ship Fund

Cruise Fund's Share of Normal Finance Department Expenses	(see above)			16,669
TSA-Free Wi-Fi in the Parks (Lic & Costs)				421
Planning Paper & Supplies				100
Cruise Fund's Share of Management Expenses		<i>Salary/Day</i>	<i>Days/Yr.</i>	<i>Total</i>
Technical Systems Administrator (WiFi In Parks)		\$310.44	2	621
Finance Director -added budgeting		\$373.38	5	1,867
Planner (meetings)		\$260.39	3	781
Town Manager (Budget, Meetings, Etc.)		\$420.02	7	2,940
Total Wages and Salaries				6,209
Benefits	Rate		38.0%	2,359
Cruise Ship Fund's Share of Management Expenses				8,569
Free Wi-Fi in the Parks Lic & costs				
	Total Cruise Ship Fund Administrative Services Charge			<u>\$25,758</u>

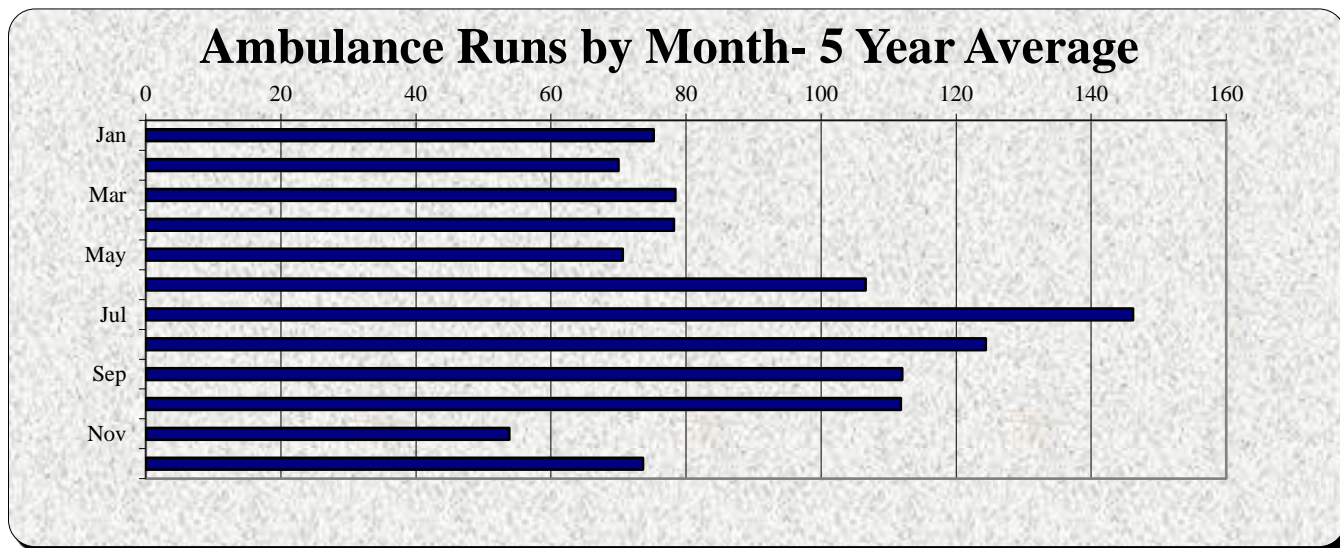
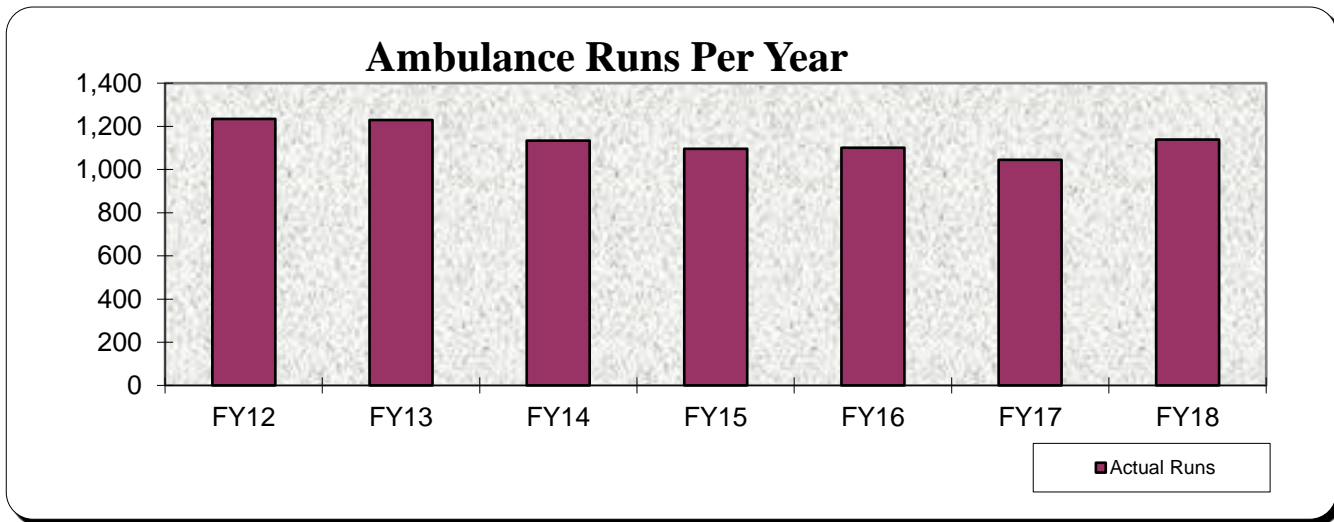
(This charge is included in the CS Fund as an allocated expense and is reflected in the General Fund revenues as part of its CS transfers in - #1088-4806)

4816 Administrative Services to the Parking Fund

Next Year

Parking Fund's Share of Normal Finance Department Expenses	(see above)			9,251
Cruise Fund's Share of Management Expenses		<i>Salary/Day</i>	<i>Days/Yr.</i>	<i>Total</i>
Technical Systems Administrator		\$310.44	2	621
Finance Director -added budgeting		\$373.38	5	1,867
Planner (meetings)		\$260.39	3	781
Town Manager (Budget, Meetings, Etc.)		\$420.02	7	2,940
Total Wages and Salaries				6,209
Benefits	Rate		38.0%	2,359
Parking Fund's Share of Management Expenses				8,569
	Total Parking Fund Administrative Services Charge			<u>\$17,819</u>

(This charge is included in the Parking Fund as an allocated expense and is reflected in the General Fund revenues as part of its Parking Fund transfers in - #1088-4810)



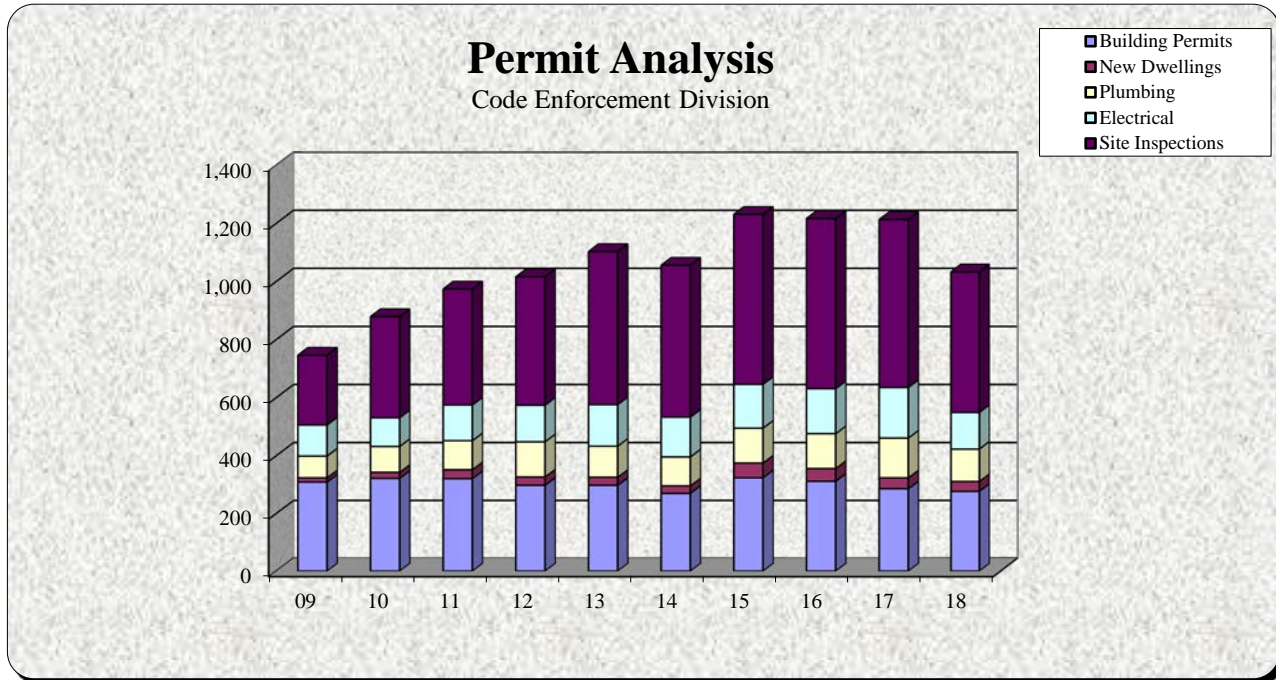
Ambulance Run History *

	Calendar Year								5 Yr Avg by month
	2011	2012	2013	2014	2015	2016	2017	2018	
Jan	88	103	91	83	59	63	83	88	75
Feb	84	67	80	76	86	72	59	57	70
Mar	86	89	93	77	82	82	87	64	78
Apr	74	64	98	65	93	94	80	59	78
May	73	80	108	66	76	67	73	71	71
Jun	111	112	108	103	90	98	117	125	107
Jul	152	135	157	119	161	123	182	146	146
Aug	143	114	122	106	134	122	120	140	124
Sep	127	125	117	95	104	97	132	132	112
Oct	113	113	120	137	119	76	113	114	112
Nov	72	79	61	67	46	47	50	59	54
Dec	112	85	86	86	61	81	77	63	74
Annual Totals									
Calendar Year	1,235	1,166	1,241	1,080	1,111	1,022	1,173	1,118	
Fiscal Year		1,234	1,229	1,133	1,096	1,101	1,045	1,138	
		FY12	FY13	FY14	FY15	FY16	FY17	FY18	
Runs Billed *		1,006	1,028	1,030	885	818	762	819	
As a % of Total Runs		82%	84%	91%	81%	74%	73%	72%	

* Not all of our runs are billable. For example, sometimes we are dispatched to the scene of a motor vehicle accident, only to find that there are no injuries.

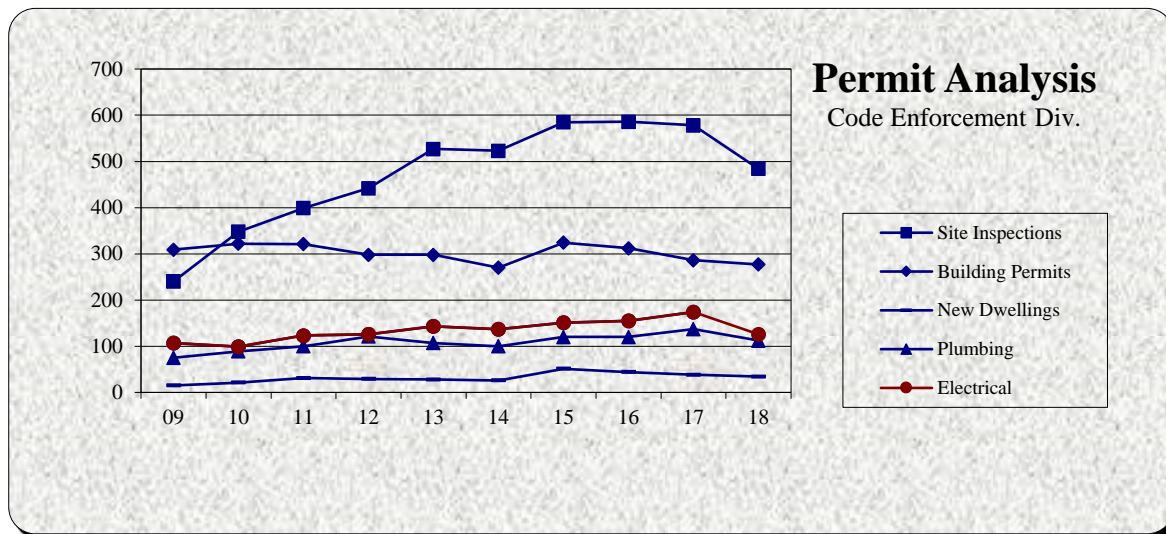
Code Enforcement Division

A Division of the Planning Department



PERMITS ISSUED 2009 - 2018

Calendar Year	09	10	11	12	13	14	15	16	17	18	One Year Change
Building Permits	309	322	321	298	298	270	324	312	286	277	-3%
New Dwellings	15	21	31	29	28	26	51	44	38	34	-11%
Plumbing	75	89	100	121	107	100	120	120	137	112	-18%
Electrical	107	99	123	126	143	137	151	155	174	126	-28%
Site Inspections	240	348	399	442	527	523	585	586	578	484	-16%
Totals	746	879	974	1,016	1,103	1,056	1,231	1,217	1,213	1,033	-15%
Total Permits	491	510	544	545	548	507	595	587	597	515	-14%



5924 Island Explorer - Expenses

Island Explorer is a partnership operated by Downeast Transportation, Inc. with municipalities contributing roughly 5% of the funding, rider and local donations 2%, LL Bean 17% and our federal and state partners 17%. The lion's share of Island Explorer funding comes from Acadia National Park which provides about 60% through park entry fees.

Account History

FY14 On April 3, 2012 Town Council approved a new ten year lease with Downeast Transportation, Inc. (DTI) for their dispatch center at the Village Green. Under the terms of the new lease, DTI gets a little more of a donation from the Town, but their cost to rent their building goes up slightly more, with a \$500 net gain to the Town's benefit each year.

	<i>Fiscal Year</i>	<i>Previous Grant</i>	<i>Additional Grant</i>	<i>New Total</i>	<i>Estimated This Year</i>	<i>Requested Next Year</i>
#1036-5924 exp	FY19	25,000	15,157	40,157	40,157	40,517
	FY20	25,000	15,517	40,517		
	FY21	25,000	15,902	40,902		
	FY22	25,000	16,315	41,315		
lease expires	FY23	0	0	0		

Total Funding for Downeast Transportation, Inc.

Since DTI receives funding from a number of Town sources, we have provided a summary below.

	<i>1068-5950</i>		<i>6510-5924</i>	<i>Total Allocated</i>
	<i>Misc. Account</i>	<i>CoOp. Agency</i>	<i>Cruise Ship Fund</i>	
FY19		1,911	19,864	21,775
FY20		1,911	19,864	21,775
	<i>Change >></i>			0.0%

4521 Island Explorer Lease - Revenues

Under the terms of the new lease, DTI gets a little more of a donation from the Town, but their cost to rent their building goes up slightly more, with a \$500 net gain to the Town's benefit each year. If the Town does not live up to the agreed increase in our grant, then DTI's rent reverts to the lower level stated in the lease.

	<i>Year</i>	<i>Grant to DTI</i>	<i>Rent Paid to Town</i>	<i>Profit to Town</i>
#1082-4521 rev	FY18	14,823	20,823	6,000
	FY19	15,157	21,657	6,500
	FY20	15,517	22,517	7,000
	FY21	15,902	23,402	7,500
	FY22	16,315	24,315	8,000
lease expires	FY23	0	0	0

Tax Cap Compliance - FY2020

Impact of LD#1* on the Bar Harbor Municipal Budget

Property Tax Limit This Year

FY19 Tax Cap as approved at last year's Town Meeting (See Note A)	\$7,707,492
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Adjustment for Growth Limitation Factor

State Average Real Personal Income Growth (Note B)	2.75%	
Town Property Growth Factor (See Note C)	1.21%	
Total Growth Limitation Factor		3.96%

Adjustment for Change in Municipal Revenue Sharing

Fiscal year 2018 Actual		
July 2017 - June 2018	133,267	
Fiscal Year 2019 Projected		
July 2018 - June 2019, per MMA est	128,985	
Increase or (Decrease) of Revenue Sharing		(4,282)

Calculate This year's Municipal Property Tax Levy Limit

Growth Factor times last year's limit	\$8,012,709
Subtract the Increase in Revenue Sharing	
Add the Decrease in Revenue Sharing	\$4,282

This Year's Municipal Property Tax Levy	\$8,016,991
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<u>Maximum</u> Municipal Property Tax Levy Next Year	Tax Cap	<u>\$8,016,991</u>
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<u>Proposed</u> Municipal Property Tax Levy Next Year		<u>\$ 8,296,819</u>
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Amount Under or (Over) Tax Cap		<u>(\$279,828)</u>
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Notes:

- A. This is the Municipal (not school) Tax Cap approved last year by Town Meeting @ 6/5/2018.
- B. Average Real Growth in Total Personal Income for the State as a whole. The Town used the State Economist who provided a 4.2% Personal Income Growth for 2017--released in october 2018. TPI many not exceed 2.75%
County used 3.5% growth rate for 1/1/19 budget
- C. Tax Base Growth. For the FY19 Budget: growth for tax year April 1, 2017 - March 31, 2018.
- * LD #1 has been codified as 30-A MRSA 5721-A

Bar Harbor Town Council

Vision

The Bar Harbor Town Council is resolute in its commitment to promoting a sustainable and resilient community. Taxpayers appreciate ongoing attention to keep the rate of property tax increase low, helped by implementation of user-based fees. Bar Harbor voters value the role of local government to assure efficient and effective use of public funds in order to improve the quality of life for residents and visitors. Recognizing that much of our economy is based on the natural environment, the Council supports steps to protect those resources. Valuing transparency and mutual trust, town officials and residents work to improve communication so that we all better understand concerns and work through policy choices and practical solutions.

2019 Five Year Goals and Strategies

~ FY19 through FY24 ~

Goal 1: Increase the amount of year-round housing affordable to working families

Strategy 1a: Reduce the cost of residential home development by directing the planning board to create zoning ordinances that encourage higher, medium and lower density residential development in appropriate zones

Strategy 1b: Increase the supply of year-round housing units (for purchase and rental) through partnerships with developers, employers and non-profits (e.g. Island Housing Trust)

Strategy 1c: Provide incentives for providing year-round rentals, and direct the planning board to develop appropriate land use ordinances and regulation to stem conversion of year-round housing to vacation rentals

Goal 2: Create effective plans for a Sustainable Future

Strategy 2a: Explore opportunities to significantly reduce reliance on fossil fuels by the town, local businesses and residents, including the use of additional publicly-owned lots for development of solar energy.

Strategy 2b: Support the Town Manager in developing the appropriate capacity within the planning department that will allow the town to begin an update of Bar Harbor's Comprehensive Plan in 2020, including vision and goals for the future of the town, and, importantly, the basis for a more workable Land Use Ordinance.

Strategy 2c: Work with the Cruise Ship Committee and other stakeholders to create plans to reduce congestion in the vicinity of the town pier and waterfront by tour busses and various services provided to seasonal visitors, including passengers from cruise ships.

Goal 3: Improve the Effectiveness and Delivery of Municipal Services

Strategy 3a: Building on lessons learned from our collaboration with the Town of Mount Desert for shared police services, explore additional possibilities in public safety, including dispatching services, and other town services/functions (e.g. human resources and finances), where collaboration among towns could lead to greater effectiveness and efficiency.

Strategy 3b: Study space and facilities needs for public safety functions within Bar Harbor, and recommend shorter-term solutions, even as longer-term exploration of strategies for collaboration with the Town of Mount Desert continues

Goal 4: Improve and Maintain Local Infrastructure

Strategy 4a: Given implementation of a parking program approved by voters in 2018, seek additional solutions to on-going parking and congestion problems in the summer season, including promotion of walking, biking and shuttle-bus alternatives to private automobiles in the downtown

Strategy 4b: Continue to evaluate opportunities for improved broadband service within downtown and areas of the town not currently served.

Strategy 4c: While continuing to develop funding sources for street-scape improvements outlined in plans for Cottage and Lower Main Streets, direct the Planning Board to address elements of the land use ordinance that tend to make such redevelopment more difficult.

Goal 5: Improve the Effectiveness and Efficiency of our Town Governance and Encourage citizen involvement

Strategy 5a: Continue to improve communications with tax-payers and residents, so that council members better understand the hopes and concerns of residents, and residents better understand the roles, responsibilities and authority of the council.

Strategy 5b: Review, and clarify where necessary, the purpose and roles of all boards, committees and task forces to streamline, consolidate and improve their effectiveness. Update the draft “handbook for boards and committees” to better orient new board and committee members and to allow for periodic review.